

# **Corporate Governance Guidelines**

- 1. Role of the Board of Directors (the "Board") of ScanSource, Inc. (the "Company")
  - The Board, acting directly or through its committees, is responsible for providing oversight to the CEO and other senior managers in their conduct of the business with the goal of building long term shareholder value. The Board is responsible for broad corporate policy and overall performance of the Company through oversight of management and stewardship of the Company. The Board has responsibility for overseeing the strategic planning process and annual review of the corporate and business plan.

#### General Board Functions

- Hold regularly scheduled meetings and special meetings where appropriate.
- Periodically review management's performance and the Company's organizational structure.
- Regularly review management talent development and review succession planning for the CEO and other senior executives.
- Provide guidance, review and, when appropriate, approval of corporate strategy.
- Through the Compensation Committee and with advice from the CEO, determine compensation for executives and approve awards of equity-based compensation.
- Through the Audit Committee, oversee the accounting and financial-reporting process of the Company, and the audits of the Company's financial statements.
- Through the Nominating and Corporate Governance Committee, identify potential candidates for Board membership, with the objective being that all new, non-CEO candidates will be independent, and regularly review Board succession planning.
- Oversee management's identification and evaluation of enterprise risks, including the Company's risk management framework and the policies, procedures and practices employed to manage risks.
- Oversee management of information security risks, including (i) assessment of (a)
  the quality, adequacy and effectiveness of the Company's data security, privacy,
  technology and information security policies, procedures, and internal controls, (b)
  cybersecurity and cyber incident response, and (c) business continuity and disaster
  recovery planning and capabilities, and(ii) receiving regular updates from senior
  management on information security issues.
- Retain independent advisors on behalf of the Board when appropriate.

## 3. Size and Composition of Board

- The size of the Board should remain in the range of 8 12 members.
- A majority of the directors at all times will be independent.
- Independence will be determined in accordance with NASDAQ and United States Securities and Exchange Commission rules, and the Board shall determine each director's independence. Each independent director shall keep the Board informed of any change in his or her independence status.
- Selection criteria for directors shall be established by the Nominating and Corporate Governance Committee. In addition to other criteria adopted by the Nominating and Corporate Governance Committee, the Nominating and Corporate Governance



Committee and Board shall evaluate a candidate's ability to contribute to the diversity of experience of the Board, taking into account a candidate's personal and professional experiences and background, including geographic, age, gender, race, and ethnicity differences, as well as other differentiating characteristics. The Board remains committed to promoting an environment that respects and values diversity and continues to implement programs and positions to further this objective, including in the Board nomination process.

#### 4. Board Tenure

- The Company is committed to the annual election of all directors.
- The Board believes that shareholders benefit from continuity of directors, and does
  not currently believe that a limitation on the number of terms or a mandatory
  retirement age is in the best interests of shareholders. The Nominating and Corporate
  Governance Committee will consider each director's age and length of tenure when
  considering Board composition and will seek to maintain a balance of experience and
  continuity, along with fresh perspectives.

## 5. Service on Other Boards

- A non-executive director may serve on no more than four public boards (including the Company's Board) and no more than three public audit committees.
- The CEO of the Company may serve on no more than two public boards (including the Company's Board).
- An executive officer of the Company may not serve as a director of another company that concurrently employs a director of the Company.

#### 6. Conflict of Interest

- The Board is committed to the Company's upholding the highest level of ethical conduct in all matters.
- The Board periodically will review the Company's code of conduct, and the Company's efforts to create an ethical environment for the conduct of business.
- All related party transactions i.e., those that would require disclosure under SEC disclosure requirements – must be approved by the Board or an appropriate committee.
- If a director discontinues or significantly changes the employment affiliation held at the time of election as a director, becomes involved in a current or potential conflict of interest or a commercial or other relationship (including relationships of immediate family members) that may impair the director's independence, becomes unable to spend the required time or becomes disabled, that director shall notify the Nominating and Corporate Governance Committee with an explanation of the changed circumstances including, if applicable, the director's future business or professional plans and offer to resign. The Nominating and Corporate Governance Committee shall review the information presented and determine the appropriateness of continued membership.

## 7. Executive Sessions of Non-Management Directors



 The non-management directors shall meet regularly as a Board and in committees in executive session, without the participation of the CEO or other members of the Company's management.

# 8. Director Responsibilities

- Directors should be actively engaged in discharging their duties, and informed about the business and operations of the Company.
- Directors should be adequately prepared for all Board and committee meetings.
- Directors are expected to attend all Board meetings and meetings of the committees on which they serve.
- Directors are expected to attend the Annual Meeting of Shareholders.

#### 9. Review of Committee Charters

- Either directly or through the Nominating and Corporate Governance Committee, annually review the charters of the Audit Committee, Compensation Committee, and Nominating and Corporate Governance Committee.
- If necessary, make appropriate changes so as to maintain conformity with NASDAQ and other requirements.

#### Annual Board Self Evaluation

• Either directly or through the Nominating and Corporate Governance Committee, annually assess the performance of the Board and its committees.

## 11. Director Resignation Policy for Directors in Uncontested Elections

• The Company has adopted majority voting in uncontested elections of directors and plurality voting in contested elections. In uncontested elections, directors are elected by a majority of the votes cast, which means that the number of shares voted "for" a director must exceed the number of shares voted "against" that director. In accordance with the majority voting provisions related to the election of directors contained in the Company's Articles of Incorporation, any director who is not elected by the majority of votes cast is expected to tender his or her irrevocable resignation to the Nominating and Corporate Governance Committee.

### 12. Communication with Directors and Shareholder Engagement.

- The Board recognizes that creating long-term value for shareholders will require consideration of concerns of shareholders and other stakeholder in the industry and communities in which the Company operates.
- Shareholders and other interested persons may send communications to the Board, the Chairman of the Board or the Lead Independent Director (as applicable), or to one or more independent directors through the various methods provided on the Company's website.

# 13. Anti-Pledging and Anti-Hedging Policy

 Holding Company securities in a margin account or pledging Company securities as collateral for a loan is prohibited. This prohibition does not apply to any broker-



- assisted "cashless" exercise or settlement of awards granted under any ScanSource equity incentive plan.
- A hedging transaction is any transaction in Company securities that is designed to reduce your potential downside or pre-sell your upside. These transactions can be accomplished through a number of possible mechanisms, including through the use of financial instruments such as zero-cost collars and forward sale contracts, among others. Such hedging transactions may permit a director, officer or employee to continue to own Company Securities obtained through employee benefit plans or otherwise, but without the full risks and rewards of ownership. When that occurs, the director, officer or employee may no longer have the same objectives as the Company's other shareholders. The Company prohibits such hedging transactions.

## 14. Committee Composition

 The Nominating and Corporate Governance Committee, Audit Committee and Compensation Committees of the Board will all be comprised of only independent directors, as defined from time to time by the SEC and NASDAQ.

#### 15. Lead Independent Director

- The Board may appoint a Lead Independent Director by and from the independent directors, as defined from time to time by the SEC and NASDAQ, to serve in a lead capacity to coordinate the activities of other independent directors and to perform such other duties and responsibilities as the Board may determine, including:
  - Presiding at meetings of the Board in the absence of, or upon the request of the Chairman:
  - Presiding over all executive meetings of non-employee and independent directors;
  - Serving as a liaison and supplemental channel of communication between the Chairman and the independent directors;
  - Reviewing Board agendas and recommended matters in collaboration with the Chairman and CEO; and
  - If requested by major stockholders, ensuring that he/she is available for consultation and direct communication.