

## INVESTOR PRESENTATION

MAY 2019
scansource

## SAFE HARBOR AND NON-GAAP

## Safe Harbor Statement

This presentation contains certain comments that are "forwardlooking" statements, including sales, GAAP diluted EPS, and nonGAAP diluted EPS, that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts. Forward-looking information is inherently subject to risks and uncertainties.

Any number of factors could cause actual results to differ materially from anticipated or forecasted results, including but not limited to, changes in interest and exchange rates and regulatory regimes impacting our international operations, the impact of tax reform laws, the failure of acquisitions to meet our expectations, the failure to manage and implement our organic growth strategy, credit risks involving our larger customers and vendors, termination of our relationship with key vendors or a significant modification of the terms under which we operate with a key vendor, the decline in demand for the products and services that we provide, reduced prices for the products and services that we provide due both to competitor and customer actions, and other factors set forth in the "Risk Factors" contained in our annual report on Form 10-K for the year ended June 30, 2018, and subsequent reports on Form $10-\mathrm{Q}$, filed with the Securities and Exchange Commission ("SEC").

Although ScanSource believes the expectations in its forwardlooking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievement. ScanSource disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

## Non-GAAP Financial Information

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain nonGAAP measures, including non-GAAP operating income, nonGAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, adjusted EBITDA, return on invested capital ("ROIC") and net sales excluding the impact of foreign currency exchange rates and acquisitions (organic growth). A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8-K, filed with the SEC, with the quarterly earnings press release for the period indicated.

## SCANSOURCE OVERVIEW

## LEADING GLOBAL PROVIDER OF TECHNOLOGY

 PRODUCTS AND SOLUTIONSChannel sales model
Multiple routes-to-market
World's leading suppliers in specialty technology markets
ROIC-driven company



NETWORKING \& PHYSICAL SECURITY

NASDAQ: SCSC • Headquarters: Greenville, SC • Founded in 1992 • 500+ Technology Suppliers 38,000+ Customers • 2,700+ Employees • 49 offices: US, Canada, Latin America, Europe, South Africa

## MISSION

To be the center of the solution delivery channel connecting businesses and providing solutions for their complex needs

## CUSTOMER CHANNELS



VARs = Value-Added Resellers; ISOs = Independent Sales Organizations; ISVs = Independent Software Vendors

## ROBUST VALUE PROPOSITION

## FOR SUPPLIERS



FOR CUSTOMERS


## DEEP SUPPLIER PARTNERSHIPS

BARCODE, NETWORKING \& SECURITY KEY VENDORS


## \% OF NET SALES, Q3 FY19

Segment includes the following acquisitions: KBZ (2015) and POS Portal (2017)

| aruba <br> a Hewlett Packard Enterprise company | AOMMUNICATIONS | bematech <br> © totvs |
| :---: | :---: | :---: |
| $\begin{gathered} i\|1 . i\| i \\ \text { CISCO. } \end{gathered}$ | ©DALALOGIC |  |
|  | EPSON <br> EXCEED YOUR VISION | Extreme |
|  | Honeywell | ingenico |
| $\bigcirc N C R$ | Panasonic | In Rinuckus |
| TOSM13A | Verifone | * ${ }^{\prime} \mathrm{H}_{5}$ ZEBRA |

## DEEP SUPPLIER PARTNERSHIPS

COMMUNICATIONS \& SERVICES KEY VENDORS

| OCaudiocodes | AVAYA | BARCO |
| :---: | :---: | :---: |
| 㱓CenturyLink | COMCAST BUSINESS | 5 |
| F\%RTIMET | Jabra © ${ }^{\text {N }}$ | Level(3) |
| O Mitel | plantronics. | poly |
| RingCentral | verizon ${ }^{\text {/ }}$ | west |
| windstream. |  | ications |



Segment includes the following acquisitions: Network1 (2015), Intelisys (2016) and Canpango (2018)


## INTELISYS RECURRING REVENUE MODEL



## Telecom and Cloud Services

 Distributor- Master agent business model
- Intelisys earns percentage of commissions, building recurring revenues
- Large, growing addressable market with expected channel shift


- More than 125 leading cloud carriers and providers; top UCaaS and CCaaS
- Very low working capital requirements and no inventories


## POS PORTAL CUSTOMER CHANNELS

PAYMENTS SOLUTIONS AT VALUE-ADDED MARGINS

CUSTOMER CHANNELS


## ISV Strategy - Example

- Salon ISV with cloud-based solution (SaaS)
- 10,000 end users
- ISV focus: subscriptions not hardware
- Engineer bundled payment solutions (hardware, software, and support)
- ISV refers end user to POS Portal
- Simplify end user experience


## CANPANGO PROFESSIONAL SERVICES



Definitions: CRM (Customer Relationship Management); CCaaS (Contact Center as a Service); UCaaS (Unified Communications as a Service)

Global Salesforce Implementation and Professional Services Business

- Deep knowledge of CRM and integration with telecom systems
- Unified Communications
- Contact Center solutions
- Capabilities to help channel partners sell customer experience (CX) solutions
- Salesforce Gold Partner
- 70+ employees
- 400+ customers


## KEY OPPORTUNITIES FOR GROWTH

1 Mobile computing
2 Video surveillance
3 POS Portal
4 Communications channel opportunity
5 Intelisys
6 Network1


## FINANCIAL HIGHLIGHTS

## LONGER-TERM OPERATING GOALS AND RECENT RESULTS



## CAPITAL ALLOCATION STRATEGY

- Priorities: organic growth and strategic acquisitions
- Net leverage of at least $1 x$ EBITDA (target range $1.5 x$ to $2.5 x$ )


## FY17 to FY19 YTD CASH USES

FUNDED BY OPERATING CASH FLOW (+\$95 million) AND INCREASE IN NET DEBT (+\$312 million)

INVESTMENTS IN PROFITABLE GROWTH


ACQUISITIONS \$360 million


CAPEX
\$28 million

RETURN OF CASH TO SHAREHOLDERS


SHARE REPURCHASES
\$21 million

## STRONG FINANCIAL POSITION FOR GROWTH

# STRONG BALANCE SHEET <br> AND FINANCIAL FLEXIBILITY 

## WORKING CAPITAL MANAGEMENT

$2.2 x$ net debt to adjusted EBITDA, trailing 12-months \$20 million in cash and \$348 million in debt

Subsequent to QE, increased to $\$ 500$ million committed credit facility
4.3 inventory turns (5-qtr range: 4.3 to 6.0)

Paid for inventory days of 24.2* (5-qtr range: 6.8 to 24.2)
60 days sales outstanding in receivables* (5-qtr range: 58 to 64)

Information as of 3/31/19, unless otherwise indicated

* Excludes Intelisys; paid for inventory days represent Q/E inventory days less Q/E accounts payable days


## INVESTMENT HIGHLIGHTS

MARKET LEADERSHIP

## DEEP

PARTNERSHIPS

## EXPANSION

 OPPORTUNITIESSUSTAINABLE MARGINS

Leadership position in specialty markets with continued growth driven by innovative technology offerings; aligning the business to address customer needs

Access to customer channels and deep supplier partnerships serve as strong competitive advantages

Capitalizing on expansion in higher margin and growth areas; opportunity for expansion in Solutions-as-a-Service with recurring revenue opportunities

Sustainable margin profile supported by multiple technologies, services and solutions

ROIC drives strong balance sheet and financial flexibility enabling disciplined cash deployment into faster growth areas while increasing bottom-line profitability


## APPENDIX

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## scansource.com

## SCANSOURCE HISTORY

Net Sales, \$ in billions


## SEGMENT FINANCIAL RESULTS - Q3 FY19

## WORLDWIDE BARCODE, NW \& SECURITY

| \$ in millions | $\begin{gathered} \text { Q3 } \\ \text { FY19 } \end{gathered}$ | $\begin{gathered} \text { Q2 } \\ \text { FY19 } \end{gathered}$ | $\begin{gathered} \text { Q3 } \\ \text { FY18 } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
| Net sales | \$596.9 | \$701.6 | \$604.3 |
| Gross profit | \$61.6 | \$64.8 | \$56.5 |
| Gross margin | 10.3\% | 9.2\% | 9.3\% |
| Operating income | \$16.9 | \$18.6 | \$11.6 |
| Operating income \% | 2.8\% | 2.6\% | 1.9\% |
| Non-GAAP operating income | \$18.8 | \$20.4 | \$13.9 |
| Non-GAAP operating income \% | 3.2\% | 2.9\% | 2.3\% |

## WORLDWIDE COMMUNICATIONS \& SERVICES

| \$ in millions | Q3 <br> FY19 | Q2 <br> FY19 | Q3 <br> FY18 |
| :--- | :---: | :---: | :---: |
| Net sales | $\$ 296.4$ | $\$ 344.4$ | $\$ 291.3$ |
| Gross profit | $16.3 \%$ | $16.2 \%$ | $16.3 \%$ |
| Gross margin | $\$ 2.2$ | $\$ 11.5$ | $\$ 6.4$ |
| Operating income | $0.7 \%$ | $3.4 \%$ | $2.2 \%$ |
| Operating income \% | $\$ 10.9$ | $\$ 16.2$ | $\$ 14.0$ |
| Non-GAAP operating <br> income | $3.7 \%$ | $4.7 \%$ | $4.8 \%$ |
| Non-GAAP operating <br> income $\%$ |  |  |  |

Non-GAAP operating income excludes amortization of intangibles, change in fair value of contingent consideration and other non-GAAP items. See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Y/Y Sales Growth - Organic and Reported

## (\$ in thousands) <br> Consolidated:

Net sales, as reported
Foreign exchange impact
Net sales, constant currency
Less: Acquisitions
Net sales, constant currency excluding acquisitions

|  | 3 FY18 | Q4 FY18 |  | Q1 FY19 |  | Q2 FY19 | Q3 FY19 |  | YTD FY19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 895,637 | \$ | 993,852 | \$ | 972,900 | \$1,046,021 | \$ | 893,357 | \$2,912,278 |
|  | $(15,646)$ |  | (100) |  | 20,820 | 20,720 |  | 22,747 | 64,285 |
|  | 879,991 |  | 993,752 |  | 993,720 | 1,066,741 |  | 916,104 | 2,976,563 |
|  | $(22,361)$ |  | $(30,842)$ |  | $(24,430)$ | $(1,832)$ |  | $(2,423)$ | $(28,684)$ |

$\xlongequal{\text { \$ 857,630 \$ 962,910 \$ 969,291 \$1,064,909 \$ 913,681 \$2,947,879 }}$

Prior Year Quarter Net sales, as reported

| \$ | 813,538 | \$ | 91 | \$ | 924,55 | \$1,032,212 | \$ | 895,637 | 2,852,408 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | $(14,553)$ |  |  |  | $(14,553)$ |
|  | 3, |  | 17,2 |  | 910,006 | \$1,032,212 |  | 895,637 | \$2,837,855 |

## YIY\% Change:

| Sales growth, as reported | $10.1 \%$ | $8.3 \%$ | $5.2 \%$ | $1.3 \%$ | $-0.3 \%$ | $2.1 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Sales growth, constant currency | $8.2 \%$ | $8.3 \%$ | $7.5 \%$ | $3.3 \%$ | $2.3 \%$ | $4.4 \%$ |
| Sales growth, constant currency excluding <br> acquisitions (organic growth) | $5.4 \%$ | $5.0 \%$ | $6.5 \%$ | $3.2 \%$ | $2.0 \%$ | $3.9 \%$ |

[^0] indicated into U.S. dollars using the weighted average foreign exchange rates for the period year quarter.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Highlights by Segment - QTR

(\$ in thousands)
Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent
consideration
Acquisition costs
Restructuring costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)
(\$ in thousands)
Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent
consideration
Acquisition costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

| Quarter Ended March 31, 2019 |  |  |  |  |  |  |  | FY19 YTD Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WW Barcode, NW \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |  |  |
| \$ | 596,913 | \$ | 296,444 | \$ | - | \$ | 893,357 | \$ | 2,912,278 |
| \$ | 16,865 | \$ | 2,161 | \$ | (222) | \$ | 18,804 | \$ | 69,942 |
|  | 1,968 |  | 3,037 |  | - |  | 5,005 |  | 14,708 |
|  | - |  | 5,101 |  | - |  | 5,101 |  | 11,535 |
|  | - |  | - |  | 222 |  | 222 |  | 988 |
|  | - |  | 592 |  | - |  | 592 |  | 1,920 |
| \$ | 18,833 | \$ | 10,891 | \$ | - | \$ | 29,724 | \$ | 99,093 |
|  | 2.83\% |  | 0.73\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.10\% |  | 2.40\% |
|  | 3.16\% |  | 3.67\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.33\% |  | 3.40\% |

Quarter Ended December 31, 2018

| WW Barcode, NW \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 701,639 | \$ | 344,382 | \$ |  | \$ | 1,046,021 |
| \$ | 18,581 | \$ | 11,539 | \$ | (414) | \$ | 29,706 |
|  | 1,854 |  | 2,846 |  | - |  | 4,700 |
|  | - |  | 1,850 |  | - |  | 1,850 |
|  | - |  | - |  | 414 |  | 414 |
| \$ | 20,435 | \$ | 16,235 | \$ |  | \$ | 36,670 |
|  | 2.65\% |  | 3.35\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.84\% |
|  | 2.91\% |  | 4.71\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.51\% |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Highlights by Segment - QTR



## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Return on Invested Capital (ROIC)

(\$ in thousands)
Return on invested capital (ROIC), annualized (a)
Reconciliation of Net Income to EBITDA
Net income - GAAP
Plus: Interest expense
Plus: Income taxes
Plus: Depreciation and amortization
EBITDA
Change in fair value of contingent consideration
Acquisition costs
Restructuring costs
Adjusted EBITDA (numerator for ROIC)(non-GAAP)

## Invested Capital Calculation

Equity - beginning of the quarter
Equity - end of quarter
Change in fair value of contingent consideration, net of tax
Acquisition costs, net of tax
Restructuring costs, net of tax
Average equity
Average funded debt (b)
Invested capital (denominator for ROIC)(non-GAAP)

| Q3 FY19 |  | FY19 YTD |  |
| :---: | :---: | :---: | :---: |
|  | 11.1\% |  | 12.4\% |
| \$ | 11,715 | \$ | 46,018 |
|  | 3,670 |  | 9,415 |
|  | 4,080 |  | 15,651 |
|  | 9,363 |  | 27,565 |
|  | 28,828 |  | 98,650 |
|  | 5,101 |  | 11,535 |
|  | 222 |  | 988 |
|  | 456 |  | 1,784 |
| \$ | 34,607 | \$ | 112,957 |

(a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), annualized divided by invested capital for the period. Adjusted EBITDA reflects other adjustments for non-GAAP measures.
(b) Average daily amounts outstanding on short-term and long-term interest-bearing debt.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

Gross Margin and Non-GAAP Operating Income \%

| (\$ in millions) | FY09 | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$1,848.0 | \$2,115.0 | \$2,666.5 | \$3,015.3 | \$2,877.0 | \$2,913.6 | \$3,218.6 | \$3,540.2 | \$3,568.2 | \$3,846.3 |
| Gross margin | 11.3\% | 10.4\% | 10.3\% | 10.0\% | 10.2\% | 10.3\% | 10.2\% | 10.0\% | 10.8\% | 11.3\% |
| GAAP operating income | \$ 74.1 | \$ 75.8 | \$ 113.1 | \$ 113.5 | \$ 51.0 | \$ 121.8 | \$ 101.4 | \$ 96.9 | \$ 88.2 | \$ 67.6 |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Amortization of intangible assets | 2.6 | 2.0 | 3.0 | 6.4 | 4.9 | 3.9 | 6.6 | 9.8 | 15.5 | 20.7 |
| Change in fair value of contingent consideration | - | - | (0.1) | 0.1 | 1.8 | 2.3 | 2.7 | 1.3 | 5.2 | 37.0 |
| Acquisition costs | - | - | - | - | - | - | 3.3 | 0.9 | 1.3 | 0.2 |
| Impairment charges, including ERP \& goodwill, and Belgian costs | - | - | - | - | 50.9 | - | - | - | - | - |
| Tax recovery and related interest income | - | - | - | - | - | - | - | - | - | (2.5) |
| Legal recovery, net of attorney fees | - | - | - | - | - | (15.5) | - | - | - | 1.0 |
| Non-GAAP operating income | \$ 76.7 | \$ 77.8 | \$ 116.0 | \$ 120.0 | \$ 108.7 | \$ 112.5 | \$ 114.0 | \$ 108.9 | \$ 110.2 | \$ 124.0 |
| GAAP operating income \% (of net sales) | 4.01\% | 3.58\% | 4.24\% | 3.76\% | 1.77\% | 4.18\% | 3.15\% | 2.74\% | 2.47\% | 1.76\% |
| Non-GAAP operating income \% (of net sales) | 4.15\% | 3.68\% | 4.35\% | 3.98\% | 3.78\% | 3.86\% | 3.54\% | 3.08\% | 3.09\% | 3.22\% |


[^0]:    (a) Year-over-year sales growth excluding the translation impact of changes in foreign currency rates. Calculated by translating the net sales for the quarter

