

# **INVESTOR PRESENTATION**

SEPTEMBER 2019



### SAFE HARBOR AND NON-GAAP

#### **Safe Harbor Statement**

This presentation contains certain comments that are "forward-looking" statements, including sales, GAAP diluted EPS, and non-GAAP diluted EPS, that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts. Forward-looking information is inherently subject to risks and uncertainties.

Any number of factors could cause actual results to differ materially from anticipated or forecasted results, including but not limited to, changes in interest and exchange rates and regulatory regimes impacting our international operations, the impact of tax reform laws, the failure of acquisitions to meet our expectations, the failure to manage and implement our organic growth strategy, credit risks involving our larger customers and vendors, termination of our relationship with key vendors or a significant modification of the terms under which we operate with a key vendor, the decline in demand for the products and services that we provide, reduced prices for the products and services that we provide due both to competitor and customer actions, the Company's ability to find a buyer for the planned divestitures on acceptable terms or to otherwise dispose of the operations, changes in the Company's operating strategy and other factors

set forth in the "Risk Factors" contained in our annual report on Form 10-K for the year ended June 30, 2019, filed with the Securities and Exchange Commission ("SEC"). Although ScanSource believes the expectations in its forward-looking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievement. ScanSource disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

#### Non-GAAP Financial Information

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain non-GAAP measures, including non-GAAP operating income, non-GAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, adjusted EBITDA, return on invested capital ("ROIC") and net sales excluding the impact of foreign currency exchange rates and acquisitions (organic growth). A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8-K, filed with the SEC, with the quarterly earnings press release for the period indicated.



## SCANSOURCE OVERVIEW

LEADING PROVIDER
OF TECHNOLOGY SOLUTIONS
WITH DIGITAL, PHYSICAL PRODUCT
AND SERVICES OFFERINGS

Channel sales model

Multiple, specialized routes to market

World's leading suppliers in specialty technology markets

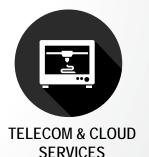
ROIC-driven company











NASDAQ: SCSC • Headquarters: Greenville, SC • Founded in 1992 • 550+ Technology Suppliers 38,000+ Sales Partners • 2,700+ Employees • US, Canada, Brazil, Europe, Latin America

# **MISSION**

To be the center of the solution delivery channel – connecting businesses and providing solutions for their complex needs

# ROUTES TO MARKET IT VARS Agents ISOS ISVS

# ROBUST VALUE PROPOSITION

#### FOR SUPPLIERS



#### FOR SALES PARTNERS



# ROUTES TO MARKET FOR KEY SUPPLIERS

POS, PAYMENTS & BARCODE

NETWORKING & PHYSICAL SECURITY

UNIFIED COMMUNICATIONS & COLLABORATION

TELECOM & CLOUD SERVICES



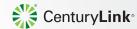
































































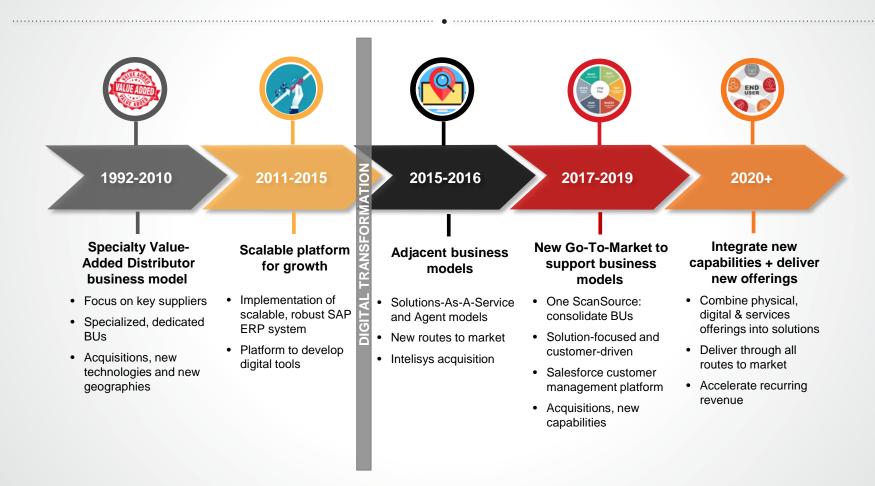








# SCANSOURCE EVOLUTION





# **KEY GROWTH INITIATIVES FOR FY20**

COLLABORATION – UC, CONTACT CENTER AND CLOUD

**VIDEO SURVEILLANCE** 

**BRAZIL** 

**INTELISYS** 

**POS PORTAL** 

intY'S CASCADE CLOUD PLATFORM



# INTELISYS RECURRING REVENUE MODEL

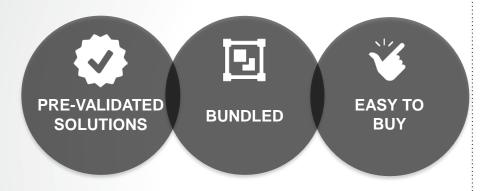


# Telecom and Cloud Services Distributor

- Master agent business model
- Intelisys earns percentage of commissions, building recurring revenues
- Large, growing addressable market with expected channel shift
- More than 125 leading cloud carriers and providers; top UCaaS and CCaaS
- Very low working capital requirements and no inventories
- FY19 total revenues of \$50 million, up 17% Y/Y

## POS PORTAL CUSTOMER CHANNELS

#### PAYMENTS SOLUTIONS AT VALUE-ADDED MARGINS



#### **CUSTOMER CHANNELS**

CONTRACTS WITH TOP PROCESSORS

1,000+ ISOs and AGENTS

ISV REFERRALS

#### **ISV Strategy - Example**

- Salon ISV with cloud-based solution (SaaS)
- 10,000 end users
- ISV focus: subscriptions not hardware
- Engineer bundled payment solutions (hardware, software, and support)
- ISV refers end user to POS Portal
- Simplify end user experience

# ADDING CAPABILITIES WITH CASCADE CLOUD PLATFORM



# Digital Distribution with CASCADE Cloud Platform

- CASCADE Capabilities:
  - ✓ Quote management
  - √ SaaS provisioning
  - Subscription billing and payment
  - ✓ Partner insights (analytics & lead referral)
- Scalable platform with over 1,800 active sales partners
- Plan to add more SaaS suppliers to help sales partners sell strategic cloud solutions



# FINANCIAL HIGHLIGHTS



# LONGER-TERM OPERATING GOALS AND RECENT RESULTS

SALES GROWTH
Faster than market

GROSS MARGIN 11%+

OPERATING MARGIN 3.5% to 4% ROIC Mid-teens

FY19 Y/Y 0.7% Y/Y, organic\* 2.3% FY19 11.7% FY19
GAAP 2.3%
Non-GAAP\* 3.3%

FY19 12.0%

Non-GAAP operating income excludes amortization of intangibles, changes in fair value of contingent consideration and other non-GAAP items. ROIC, a non-GAAP measure, is calculated as EBITDA, plus change in fair value of contingent consideration divided by invested capital. See appendix for calculations of non-GAAP measures and reconciliations to GAAP measures.

## CAPITAL ALLOCATION STRATEGY

- Priorities: organic growth and strategic acquisitions
- Net leverage: target range of 1.5x to 2.5x EBITDA
- In August 2019, announced planned divestiture of physical product businesses outside of the United States, Canada and Brazil

#### FY17 to FY19 CASH USES

FUNDED BY OPERATING CASH FLOW (+\$93 million) AND INCREASE IN NET DEBT (+\$321 million)

#### INVESTMENTS IN PROFITABLE GROWTH



ACQUISITIONS \$360 million



CAPEX \$24 million RETURN OF CASH TO SHAREHOLDERS



SHARE REPURCHASES \$30 million

# STRONG FINANCIAL POSITION FOR GROWTH

# STRONG BALANCE SHEET AND FINANCIAL FLEXIBILITY

2.3x net debt to adjusted EBITDA, trailing 12-months

\$24 million in cash and \$361 million in debt

\$500 million committed credit facility; \$149 million available

# WORKING CAPITAL MANAGEMENT

4.7 inventory turns (5-qtr range: 4.3 to 6.0)

Paid for inventory days of 20.5\* (5-qtr range: 6.8 to 24.2)

62 days sales outstanding in receivables\* (5-qtr range: 58 to 62)

Information as of 6/30/19, unless otherwise indicated

<sup>\*</sup> Excludes Intelisys; paid for inventory days represent Q/E inventory days less Q/E accounts payable days



# **INVESTMENT HIGHLIGHTS**

1 MARKET LEADERSHIP Leadership position in specialty markets with continued growth driven by innovative technology offerings; aligning the business to address customer needs

DEEP PARTNERSHIPS

Multiple, specialized routes to market and deep supplier partnerships serve as strong competitive advantages

3 EXPANSION OPPORTUNITIES

Capitalizing on expansion in higher margin and growth areas; opportunity for expansion in Solutions-as-a-Service with recurring revenue opportunities

SUSTAINABLE MARGINS

Sustainable margin profile supported by multiple technologies, services and solutions

5 ATTRACTIVE GROWTH POTENTIAL

ROIC drives strong balance sheet and financial flexibility enabling disciplined cash deployment into faster growth areas while increasing bottom-line profitability

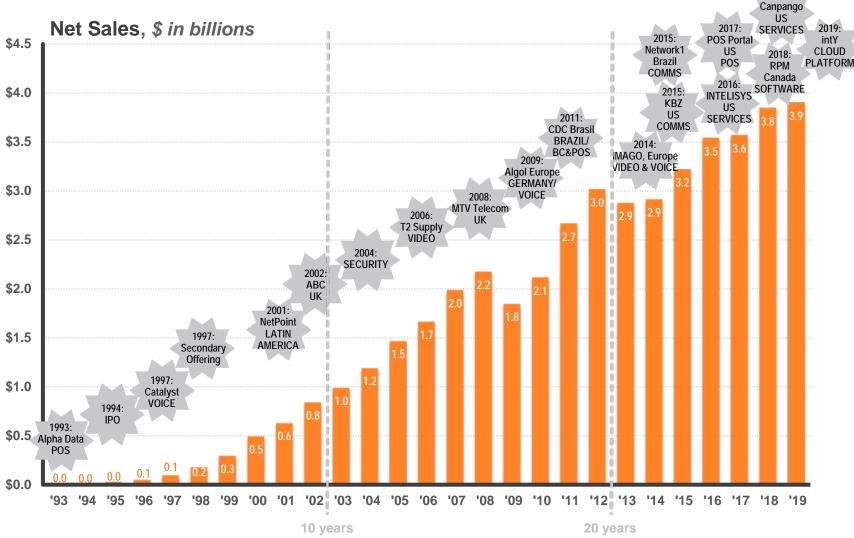


# **APPENDIX**

#### scansource.com



# **SCANSOURCE HISTORY**



Since inception, completed 28 acquisitions Net sales for fiscal years ended 6/30

**10-Year Compound Annual Growth Rate: 8%** 

2018:

# SEGMENT FINANCIAL RESULTS – Q4 FY19

#### WORLDWIDE BARCODE, NW & SECURITY

\$ in millions	Q4 FY19	Q3 FY19	Q4 FY18
Net sales	\$636.2	\$596.9	\$684.6
Gross profit	\$56.4	\$61.6	\$62.4
Gross margin	8.9%	10.3%	9.1%
Operating income	\$10.9	\$16.9	\$15.8
Operating income %	1.7%	2.8%	2.3%
Non-GAAP operating income	\$12.9	\$18.8	\$16.6
Non-GAAP operating income %	2.0%	3.2%	2.4%

#### **WORLDWIDE COMMUNICATIONS & SERVICES**

\$ in millions	Q4 FY19	Q3 FY19	Q4 FY18
Net sales	\$324.7	\$296.4	\$309.3
Gross profit	\$53.8	\$48.5	\$51.0
Gross margin	16.6%	16.3%	16.5%
Operating income	\$9.4	\$2.2	\$4.0
Operating income %	2.9%	0.7%	1.3%
Non-GAAP operating income	\$16.5	\$10.9	\$14.2
Non-GAAP operating income %	5.1%	3.7%	4.6%

Non-GAAP operating income excludes amortization of intangibles, change in fair value of contingent consideration and other non-GAAP items. See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.

#### Y/Y Sales Growth - Organic and Reported

(\$ in thousands)	Q	4 FY18	Q	1 FY19	Q2 FY19	Q	3 FY19	Q	4 FY19	FY19
Consolidated:										
Net sales, as reported	\$	993,852	\$	972,900	\$1,046,021	\$	893,357	\$	960,833	\$3,873,111
Foreign exchange impact		(100)		20,818	20,720		22,747		14,688	78,973
Net sales, constant currency		993,752		993,718	1,066,741		916,104		975,521	3,952,084
Less: Acquisitions		(30,842)		(24,429)	(1,832)		(2,423)		(2,042)	(30,726)
Net sales, constant currency excluding			_		•	_				
acquisitions	\$	962,910	\$	969,289	\$1,064,909	\$	913,681	\$	973,479	\$3,921,358
Prior Year Quarter Net sales, as reported Less: Acquisitions	\$	917,291	\$	924,559 (14,553)	\$1,032,212 -	\$	895,637 -	\$	993,852	\$3,846,260 (14,553)
Prior Year Quarter Net sales, as adjusted	\$	917,291	\$	910,006	\$1,032,212	\$	895,637	\$	993,852	\$3,831,707
Y/Y% Change:										
Sales growth, as reported		8.3%		5.2%	1.3%		-0.3%		-3.3%	0.7%
Sales growth, constant currency		8.3%		7.5%	3.3%		2.3%		-1.8%	2.8%
Sales growth, constant currency excluding acquisitions (organic growth)		5.0%		6.5%	3.2%		2.0%		-2.0%	2.3%

<sup>(</sup>a) Year-over-year sales growth excluding the translation impact of changes in foreign currency rates. Calculated by translating the net sales for the quarter indicated into U.S. dollars using the weighted average foreign exchange rates for the period year quarter.



#### **Highlights by Segment – QTR**

		Quarter Ended June 30, 2019									
(\$ in thousands)		Barcode, Security	_	comms. &	Corn	orate	Cons	solidated	FY19 Consolidated		
Net sales	\$	636,172		324,661	\$	-	\$	960,833	\$	3,873,111	
GAAP operating income	\$	10,901	\$	9,351	\$	(230)	\$	20,022	\$	89,964	
Adjustments:											
Amortization of intangible assets		1,968		3,057		-		5,024		19,732	
Change in fair value of contingent consideration		-		3,665		-		3,665		15,200	
Acquisition costs		-		-		230		230		1,218	
Restructuring costs		86		397		_		483		2,402	
Non-GAAP operating income	\$	12,954	\$	16,469	\$	-	\$	29,424	\$	128,516	
GAAP operating income % (of net sales)		1.71%		2.88%		n/m		2.08%		2.32%	
Non-GAAP operating income % (of net sales)		2.04%		5.07%		n/m		3.06%		3.32%	

		Qua	arter Ended N	larch	31, 2019		
(\$ in thousands)	Barcode, & Security		Comms. & ervices	Cor	porate	Con	solidated
Net sales	\$ 596,913	\$	296,444	\$	-	\$	893,357
GAAP operating income	\$ 16,865	\$	2,161	\$	(222)	\$	18,804
Adjustments:							
Amortization of intangible assets	1,968		3,037		-		5,005
Change in fair value of contingent consideration	-		5,101		=		5,101
Acquisition costs	-		=		222		222
Restructuring costs	 -		592		-		592
Non-GAAP operating income	\$ 18,833	\$	10,891	\$	-	\$	29,724
GAAP operating income % (of net sales)	2.83%		0.73%		n/m		2.10%
Non-GAAP operating income % (of net sales)	3.16%		3.67%		n/m		3.33%



#### **Highlights by Segment – QTR**

(\$ in thousands)		WW Barcode, NW & Security		omms. & ervices	Corporat	e	Cons	solidated	FY18 Consolidated		
Net sales	\$	684,552	\$	309,300	\$	-	\$	993,852	\$	3,846,260	
GAAP operating income	\$	15,768	\$	3,991	\$	-	\$	19,759	\$	67,639	
Adjustments:											
Amortization of intangible assets		2,309		2,747		-		5,056		20,657	
Change in fair value of contingent consideration		-		8,448		-		8,448		37,043	
Acquisition costs		-		-		-		-		172	
Tax recovery		(1,512)		(954)		-		(2,466)		(2,466)	
Legal settlement, net of attorney fees		-		-		-				952	
Non-GAAP operating income	\$	16,565	\$	14,232	\$	-	\$	30,797	\$	123,997	
GAAP operating income % (of net sales)		2.30%		1.29%		n/m		1.99%		1.76%	
Non-GAAP operating income % (of net sales)		2.42%		4.60%		n/m		3.10%		3.22%	

n/m = not meaningful



#### **Return on Invested Capital (ROIC)**

(\$ in thousands)	FY19				
Return on invested capital (ROIC), annualized (a)		12.0%			
Reconciliation of Net Income to EBITDA					
Net income - GAAP	\$	57,597			
Plus: Interest expense	*	13,382			
Plus: Income taxes		20,311			
Plus: Depreciation and amortization		36,619			
EBITDA		127,909			
Change in fair value of contingent consideration		15,200			
Acquisition costs		1,218			
Restructuring costs		2,267			
Adjusted EBITDA (numerator for ROIC)(non-GAAP)	\$	146,594			
Invested Capital Calculation	Φ.	000 070			
Equity - beginning of the quarter	\$	866,376			
Equity - end of quarter		914,129			
Change in fair value of contingent consideration, net of tax		11,294			
Acquisition costs, net of tax		1,218			
Restructuring costs, net of tax		1,631			
Tax recovery and related interest income, net of tax		(387)			
Average equity		897,131			
Average funded debt (b)		329,473			
Invested capital (denominator for ROIC)(non-GAAP)	\$	1,226,604			

- (a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), annualized divided by invested capital for the period. Adjusted EBITDA reflects other adjustments for non-GAAP measures.
- (b) Average daily amounts outstanding on short-term and long-term interest-bearing debt.



<b>Gross Margin and Non-GAAP Operat</b>	ing Inco	me %								
(\$ in millions)	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19
Net sales	\$2,115.0	\$2,666.5	\$3,015.3	\$2,877.0	\$2,913.6	\$3,218.6	\$3,540.2	\$3,568.2	\$3,846.3	\$3,873.1
Gross margin	10.4%	10.3%	10.0%	10.2%	10.3%	10.2%	10.0%	10.8%	11.3%	11.7%
GAAP operating income	\$75.8	\$113.1	\$113.5	\$51.0	\$121.8	\$101.4	\$96.9	\$88.2	\$67.6	\$90.0
Adjustments:										
Amortization of intangible assets	2.0	3.0	6.4	4.9	3.9	6.6	9.8	15.5	20.7	19.
Change in fair value of contingent consideration	_	(0.1)	0.1	1.8	2.3	2.7	1.3	5.2	37.0	15.2
Acquisition costs	-	-	-	-	-	3.3	0.9	1.3	0.2	1.2
Restructuring Costs Impairment charges, including ERP &	-	-	-	-	-	-	-	-	-	2.4
goodwill, and Belgian costs	-	-	-	50.9	-	-	-	-	-	
Tax settlement and related interest income	-	-	-	-	-	-	-	-	(2.5)	
Legal recovery, net of attorney fees	-	-	-	-	(15.5)	-	-	-	1.0	
Non-GAAP operating income	\$77.8	\$116.0	\$120.0	\$108.7	\$112.5	\$114.0	\$108.9	\$110.2	\$124.0	\$128.
GAAP operating income % (of net sales)	3.58%	4.24%	3.76%	1.77%	4.18%	3.15%	2.74%	2.47%	1.76%	2.32%
Non-GAAP operating income % (of net sales)	3.68%	4.35%	3.98%	3.78%	3.86%	3.54%	3.08%	3.09%	3.22%	3.329

