

# INVESTOR PRESENTATION 

 SEPTEMBER 2019
## scansource

## SAFE HARBOR AND NON-GAAP

## Safe Harbor Statement

This presentation contains certain comments that are "forwardlooking" statements, including sales, GAAP diluted EPS, and nonGAAP diluted EPS, that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts. Forward-looking information is inherently subject to risks and uncertainties.

Any number of factors could cause actual results to differ materially from anticipated or forecasted results, including but not limited to, changes in interest and exchange rates and regulatory regimes impacting our international operations, the impact of tax reform laws, the failure of acquisitions to meet our expectations, the failure to manage and implement our organic growth strategy, credit risks involving our larger customers and vendors, termination of our relationship with key vendors or a significant modification of the terms under which we operate with a key vendor, the decline in demand for the products and services that we provide, reduced prices for the products and services that we provide due both to competitor and customer actions, the Company's ability to find a buyer for the planned divestitures on acceptable terms or to otherwise dispose of the operations, changes in the Company's operating strategy and other factors
set forth in the "Risk Factors" contained in our annual report on Form 10-K for the year ended June 30, 2019, filed with the Securities and Exchange Commission ("SEC"). Although ScanSource believes the expectations in its forward-looking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievement. ScanSource disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

## Non-GAAP Financial Information

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain nonGAAP measures, including non-GAAP operating income, nonGAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, adjusted EBITDA, return on invested capital ("ROIC") and net sales excluding the impact of foreign currency exchange rates and acquisitions (organic growth). A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8-K, filed with the SEC, with the quarterly earnings press release for the period indicated.

## SCANSOURCE OVERVIEW

## LEADING PROVIDER OF TECHNOLOGY SOLUTIONS WITH DIGITAL, PHYSICAL PRODUCT AND SERVICES OFFERINGS

## Channel sales model

Multiple, specialized routes to market
World's leading suppliers in specialty technology markets
ROIC-driven company

POS, PAYMENTS \& BARCODE

UNIFIED COMMUNICATIONS \& COLLABORATION

NETWORKING \& PHYSICAL SECURITY

TELECOM \& CLOUD SERVICES

NASDAQ: SCSC • Headquarters: Greenville, SC • Founded in 1992 • 550+ Technology Suppliers 38,000+ Sales Partners • 2,700+ Employees • US, Canada, Brazil, Europe, Latin America

## MISSION

To be the center of the solution delivery channel connecting businesses and providing solutions for their complex needs

## ROUTES TO MARKET



ISVs

## ROBUST VALUE PROPOSITION

## FOR SUPPLIERS



FOR SALES PARTNERS


## ROUTES TO MARKET FOR KEY SUPPLIERS

| POS, PAYMENTS \& BARCODE |  | NETWORKING \& PHYSICAL SECURITY | UNIFIED COMMUNICATIONS \& COLLABORATION |  | TELECOM \& CLOUD SERVICES |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
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| TOSF | BA Pana | asonic | poly $\quad$ O | l | est | verizon ${ }^{\text {/ }}$ |
| Verifone |  |  | spectralink | windstream | M. W | XC. communications |

## SCANSOURCE EVOLUTION




## KEY GROWTH INITIATIVES FOR FY20

## COLLABORATION - UC, CONTACT CENTER AND CLOUD

## VIDEO SURVEILLANCE

BRAZIL

## INTELISYS

POS PORTAL

## intY'S CASCADE CLOUD PLATFORM

## INTELISYS RECURRING REVENUE MODEL



## Telecom and Cloud Services Distributor

- Master agent business model
- Intelisys earns percentage of commissions, building recurring revenues
- Large, growing addressable market with expected channel shift
- More than 125 leading cloud carriers and providers; top UCaaS and CCaaS
- Very low working capital requirements and no inventories
- FY19 total revenues of \$50 million, up 17\% Y/Y


## POS PORTAL CUSTOMER CHANNELS

PAYMENTS SOLUTIONS AT VALUE-ADDED MARGINS


CUSTOMER CHANNELS



## ISV Strategy - Example

- Salon ISV with cloud-based solution (SaaS)
- 10,000 end users
- ISV focus: subscriptions not hardware
- Engineer bundled payment solutions (hardware, software, and support)
- ISV refers end user to POS Portal
- Simplify end user experience


## ADDING CAPABILITIES WITH CASCADE CLOUD PLATFORM



Digital Distribution with CASCADE Cloud Platform

- CASCADE Capabilities:
$\checkmark$ Quote management
$\checkmark$ SaaS provisioning
$\checkmark$ Subscription billing and payment
$\checkmark$ Partner insights (analytics \& lead referral)
- Scalable platform with over 1,800 active sales partners
- Plan to add more SaaS suppliers to help sales partners sell strategic cloud solutions



## FINANCIAL HIGHLIGHTS

## LONGER-TERM OPERATING GOALS AND RECENT RESULTS



## CAPITAL ALLOCATION STRATEGY

- Priorities: organic growth and strategic acquisitions
- Net leverage: target range of $1.5 x$ to $2.5 x$ EBITDA
- In August 2019, announced planned divestiture of physical product businesses outside of the United States, Canada and Brazil


## FY17 to FY19 CASH USES

FUNDED BY OPERATING CASH FLOW (+\$93 million) AND INCREASE IN NET DEBT (+\$321 million)

## INVESTMENTS IN PROFITABLE GROWTH



RETURN OF CASH TO SHAREHOLDERS


SHARE REPURCHASES \$30 million

## STRONG FINANCIAL POSITION FOR GROWTH

## STRONG BALANCE SHEET <br> AND FINANCIAL FLEXIBILITY

## WORKING CAPITAL MANAGEMENT

2.3x net debt to adjusted EBITDA, trailing 12-months
\$24 million in cash and \$361 million in debt
\$500 million committed credit facility; \$149 million available
4.7 inventory turns (5-qtr range: 4.3 to 6.0)

Paid for inventory days of 20.5* (5-qtr range: 6.8 to 24.2)
62 days sales outstanding in receivables* (5-qtr range: 58 to 62)

## INVESTMENT HIGHLIGHTS

MARKET LEADERSHIP

## DEEP

PARTNERSHIPS

## EXPANSION

 OPPORTUNITIES
## SUSTAINABLE

 MARGINS
## ATTRACTIVE

5 GROWTH POTENTIAL

Leadership position in specialty markets with continued growth driven by innovative technology offerings; aligning the business to address customer needs

Multiple, specialized routes to market and deep supplier partnerships serve as strong competitive advantages

Capitalizing on expansion in higher margin and growth areas; opportunity for expansion in Solutions-as-a-Service with recurring revenue opportunities

Sustainable margin profile supported by multiple technologies, services and solutions

ROIC drives strong balance sheet and financial flexibility enabling disciplined cash deployment into faster growth areas while increasing bottom-line profitability


## APPENDIX

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## SCANSOURCE HISTORY



## SEGMENT FINANCIAL RESULTS - Q4 FY19

## WORLDWIDE BARCODE, NW \& SECURITY

| \$ in millions | Q4 <br> FY19 | Q3 <br> FY19 | QY1 |
| :--- | :---: | :---: | :---: |
| Net sales | $\$ 636.2$ | $\$ 596.9$ | $\$ 684.6$ |
| Gross profit | 856.4 | $\$ 61.6$ | $\$ 62.4$ |
| Gross margin | $\$ 10.9$ | $\$ 16.9$ | $\$ 15.8$ |
| Operating income | $1.7 \%$ | $2.8 \%$ | $2.3 \%$ |
| Operating income \% | $\$ 12.9$ | $\$ 18.8$ | $\$ 16.6$ |
| Non-GAAP operating <br> income | $2.0 \%$ | $3.2 \%$ | $2.4 \%$ |
| Non-GAAP operating <br> income $\%$ | $9.1 \%$ |  |  |

## WORLDWIDE COMMUNICATIONS \& SERVICES

| \$ in millions | Q4 <br> FY19 | Q3 <br> FY19 | Q4 <br> FY18 |
| :--- | :---: | :---: | :---: |
| Net sales | $\$ 324.7$ | $\$ 296.4$ | $\$ 309.3$ |
| Gross profit | $16.6 \%$ | $16.3 \%$ | $16.5 \%$ |
| Gross margin | $\$ 9.4$ | $\$ 2.2$ | $\$ 4.0$ |
| Operating income | $2.9 \%$ | $0.7 \%$ | $1.3 \%$ |
| Operating income \% | $\$ 16.5$ | $\$ 10.9$ | $\$ 14.2$ |
| Non-GAAP operating <br> income | $5.1 \%$ | $3.7 \%$ | $4.6 \%$ |
| Non-GAAP operating <br> income $\%$ | $\$ 51.0$ |  |  |

Non-GAAP operating income excludes amortization of intangibles, change in fair value of contingent consideration and other non-GAAP items. See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Y/Y Sales Growth - Organic and Reported

| (\$ in thousands) | Q4 FY18 | Q1 FY19 | Q2 FY19 | Q3 FY19 | Q4 FY19 | FY19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated: |  |  |  |  |  |  |
| Net sales, as reported | \$ 993,852 | \$ 972,900 | \$1,046,021 | \$ 893,357 | \$ 960,833 | \$3,873,111 |
| Foreign exchange impact | (100) | 20,818 | 20,720 | 22,747 | 14,688 | 78,973 |
| Net sales, constant currency | 993,752 | 993,718 | 1,066,741 | 916,104 | 975,521 | 3,952,084 |
| Less: Acquisitions | $(30,842)$ | $(24,429)$ | $(1,832)$ | $(2,423)$ | $(2,042)$ | $(30,726)$ |
| Net sales, constant currency excluding acquisitions | \$ 962,910 | \$ 969,289 | \$1,064,909 | \$ 913,681 | \$ 973,479 | \$3,921,358 |
| Prior Year Quarter Net sales, as reported | \$ 917,291 | \$ 924,559 | \$1,032,212 | \$ 895,637 | \$ 993,852 | \$3,846,260 |
| Less: Acquisitions | - | $(14,553)$ | - | - | - | $(14,553)$ |
| Prior Year Quarter Net sales, as adjusted | \$ 917,291 | \$ 910,006 | \$1,032,212 | \$ 895,637 | \$ 993,852 | \$3,831,707 |
| Y/Y\% Change: |  |  |  |  |  |  |
| Sales growth, as reported | 8.3\% | 5.2\% | 1.3\% | -0.3\% | -3.3\% | 0.7\% |
| Sales growth, constant currency | 8.3\% | 7.5\% | 3.3\% | 2.3\% | -1.8\% | 2.8\% |
| Sales growth, constant currency excluding acquisitions (organic growth) | 5.0\% | 6.5\% | 3.2\% | 2.0\% | -2.0\% | 2.3\% |

(a) Year-over-year sales growth excluding the translation impact of changes in foreign currency rates. Calculated by translating the net sales for the quarter indicated into U.S. dollars using the weighted average foreign exchange rates for the period year quarter.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Highlights by Segment - QTR

(\$ in thousands)
Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideratio
Acquisition costs
Restructuring costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

## (\$ in thousands)

Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideration
Acquisition costs
Restructuring costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

Quarter Ended June 30, 2019

| WW Barcode, NW \& Security |  | wW Comms. \& Services |  | Corporate |  | Consolidated |  | FY19 Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 636,172 | \$ | 324,661 | \$ | - | \$ | 960,833 | \$ | 3,873,111 |
| \$ | 10,901 | \$ | 9,351 | \$ | (230) | \$ | 20,022 | \$ | 89,964 |
|  | 1,968 |  | 3,057 |  | - |  | 5,024 |  | 19,732 |
|  | - |  | 3,665 |  | - |  | 3,665 |  | 15,200 |
|  | - |  | - |  | 230 |  | 230 |  | 1,218 |
|  | 86 |  | 397 |  | - |  | 483 |  | 2,402 |
| \$ | 12,954 | \$ | 16,469 | \$ | - | \$ | 29,424 | \$ | 128,516 |
|  | 1.71\% |  | 2.88\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.08\% |  | 2.32\% |
|  | 2.04\% |  | 5.07\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.06\% |  | 3.32\% |

Quarter Ended March 31, 2019

| WW Barcode, NW \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 596,913 | \$ | 296,444 | \$ | - | \$ | 893,357 |
| \$ | 16,865 | \$ | 2,161 | \$ | (222) | \$ | 18,804 |
|  | 1,968 |  | 3,037 |  | - |  | 5,005 |
|  | - |  | 5,101 |  | - |  | 5,101 |
|  | - |  | - |  | 222 |  | 222 |
|  | - |  | 592 |  | - |  | 592 |
| \$ | 18,833 | \$ | 10,891 | \$ | - | \$ | 29,724 |
|  | 2.83\% |  | 0.73\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.10\% |
|  | 3.16\% |  | 3.67\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.33\% |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Highlights by Segment - QTR

(\$ in thousands)
Net sales
GAAP operating income

GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideration
Acquisition costs
Tax recovery
Legal settlement, net of attorney fees
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

| Quarter Ended June 30, 2018 |  |  |  |  |  |  |  | FY18 <br> Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WW Barcode, NW \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |  |  |
| \$ | 684,552 | \$ | 309,300 | \$ | - | \$ | 993,852 | \$ | 3,846,260 |
| \$ | 15,768 | \$ | 3,991 | \$ | - | \$ | 19,759 | \$ | 67,639 |
|  | 2,309 |  | 2,747 |  | - |  | 5,056 |  | 20,657 |
|  | - |  | 8,448 |  | - |  | 8,448 |  | 37,043 |
|  | - |  | - |  | - |  | - |  | 172 |
|  | $(1,512)$ |  | (954) |  | - |  | $(2,466)$ |  | $(2,466)$ |
|  | - |  | - |  | - |  | - |  | 952 |
| \$ | 16,565 | \$ | 14,232 | \$ | - | \$ | 30,797 | \$ | 123,997 |
|  | 2.30\% |  | 1.29\% |  | $\mathrm{n} / \mathrm{m}$ |  | 1.99\% |  | 1.76\% |
|  | 2.42\% |  | 4.60\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.10\% |  | 3.22\% |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Return on Invested Capital (ROIC) <br> (\$ in thousands) <br> Return on invested capital (ROIC), annualized (a)

## Reconciliation of Net Income to EBITDA

Net income - GAAP
Plus: Interest expense
Plus: Income taxes
Plus: Depreciation and amortization
EBITDA
Change in fair value of contingent consideration $\quad 15,200$
Acquisition costs
1,218
Restructuring costs
Adjusted EBITDA (numerator for ROIC)(non-GAAP)
Invested Capital Calculation
Equity - beginning of the quarter
Equity - end of quarter
Change in fair value of contingent consideration, net of tax
Acquisition costs, net of tax
Restructuring costs, net of tax
2,267

Tax recovery and related interest income, net of tax
\$ 146,594

Average equity
Average funded debt (b)
Invested capital (denominator for ROIC)(non-GAAP)

FY19
12.0\%
\$ 57,597
13,382
20,311
36,619
\$ 866,376 914,129
11,294
1,218
1,631
(387)

897,131
329,473
\$ 1,226,604
(a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), annualized divided by invested capital for the period. Adjusted EBITDA reflects other adjustments for non-GAAP measures.
(b) Average daily amounts outstanding on short-term and long-term interest-bearing debt.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

| (\$ in millions) | FY10 | FY11 | FY12 | FY13 | FY14 | FY15 | FY16 | FY17 | FY18 | FY19 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$2,115.0 | \$2,666.5 | \$3,015.3 | \$2,877.0 | \$2,913.6 | \$3,218.6 | \$3,540.2 | \$3,568.2 | \$3,846.3 | \$3,873.1 |
| Gross margin | 10.4\% | 10.3\% | 10.0\% | 10.2\% | 10.3\% | 10.2\% | 10.0\% | 10.8\% | 11.3\% | 11.7\% |
| GAAP operating income | \$75.8 | \$113.1 | \$113.5 | \$51.0 | \$121.8 | \$101.4 | \$96.9 | \$88.2 | \$67.6 | \$90.0 |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Amortization of intangible assets | 2.0 | 3.0 | 6.4 | 4.9 | 3.9 | 6.6 | 9.8 | 15.5 | 20.7 | 19.7 |
| Change in fair value of contingent consideration | - | (0.1) | 0.1 | 1.8 | 2.3 | 2.7 | 1.3 | 5.2 | 37.0 | 15.2 |
| Acquisition costs | - | - | - | - | - | 3.3 | 0.9 | 1.3 | 0.2 | 1.2 |
| Restructuring Costs | - | - | - | - | - | - | - | - | - | 2.4 |
| Impairment charges, including ERP \& goodwill, and Belgian costs | - | - | - | 50.9 | - | - | - | - | - | - |
| Tax settlement and related interest income | - | - | - | - | - | - | - | - | (2.5) | - |
| Legal recovery, net of attorney fees | - | - | - | - | (15.5) | - | - | - | 1.0 | - |
| Non-GAAP operating income | \$77.8 | \$116.0 | \$120.0 | \$108.7 | \$112.5 | \$114.0 | \$108.9 | \$110.2 | \$124.0 | \$128.5 |
| GAAP operating income \% (of net sales) | 3.58\% | 4.24\% | 3.76\% | 1.77\% | 4.18\% | 3.15\% | 2.74\% | 2.47\% | 1.76\% | 2.32\% |
| Non-GAAP operating income \% (of net sales) | 3.68\% | 4.35\% | 3.98\% | 3.78\% | 3.86\% | 3.54\% | 3.08\% | 3.09\% | 3.22\% | 3.32\% |

