

# RAYMOND JAMES TECHNOLOGY INVESTORS CONFERENCE 

 DECEMBER 6, 2016
## SAFE HARBOR AND NON-GAAP

## Safe Harbor Statement

This presentation contains certain comments that are "forward-looking" statements, including sales, GAAP diluted EPS, and non-GAAP diluted EPS, that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts. Forward-looking information is inherently subject to risks and uncertainties.

Any number of factors could cause actual results to differ materially from anticipated results, including declines in sales and margins, currency fluctuations, difficulties in integrating acquisitions and general economic factors. For more information concerning factors that could cause actual results to differ from anticipated results, see the "Risk Factors" included in the Company's quarterly report on Form 10-Q for the quarter ended September 30, 2016 and annual report on Form 10-K for the fiscal year ended June 30, 2016, filed with the Securities and Exchange Commission ("SEC").

Although ScanSource believes the expectations in its forward-looking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievement. ScanSource disclaims any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

## Non-GAAP Financial Information

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain non-GAAP measures, including non-GAAP operating income, non-GAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, return on invested capital ("ROIC") and the percentage change in net sales excluding the impact of foreign currency exchange rates. A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8-K, filed with the SEC, with the quarterly earnings press release for the period indicated.

## SCANSOURCE OVERVIEW

## LEADING GLOBAL PROVIDER OF SPECIALTY TECHNOLOGY PRODUCTS AND SOLUTIONS

Two-tier value-added business model Best-of-breed vendors/suppliers in specialty technology markets
ROIC-driven company


COMMUNICATIONS (VOICE, VIDEO \& DATA)

NETWORKING \& PHYSICAL SECURITY

TECHNOLOGY SERVICES

NASDAQ: SCSC • Headquarters: Greenville, SC • Founded in 1992 • 500+ Technology Suppliers 36,000+ Resellers/Sales Partners • 2,300+ Employees • 45 offices: US, Canada, Latin America, Europe

## POSITIONED TO GROW FASTER THAN MARKET

- Net sales growth opportunities from organic growth and through acquisitions
- Growth strategy: market growth, channel shift, multi-vendor solutions, market share gains, new vendors and new geographies, selective strategic acquisitions



## SEGMENTS \& SPECIALIZED BUSINESS UNITS

| WW BARCODE, NETWORKING |
| :---: |
| \& SECURTY SEGMENT |


| Business Units |
| :---: |
| POS and Barcode |


| Wetworking and Security |
| :---: |
| KBZ* |


| SERVICES SEGMENT |
| :---: |
| Communications |
| Catalyst |
| Imago ScanSource* |
| Intelisys* |
| Network1* |

Specialized Business Units:

[^0]

## ACQUISITION OF INTELISYS

## ABOUT INTELISYS

- Industry-leading technology services distributor of business telecommunications and cloud services
- High-growth, recurring revenue model for the channel; two-tier services-based business model
- Founded in 1994 and HQ in Petaluma, CA; operations in the US
- ~120 employees, more than 130 supplier partners, and over 2,300 sales partners
- Experienced management team to remain in place


## MARKET DYNAMICS

 Telecom Services

10\%
indirect

- Large and growing addressable channel market
- Expected growth of opportunities for indirect channel


## TRANSACTION

$$
4 \text { years }
$$

EBITDA
EARN-OUT BASED ON

- All-cash asset purchase; closed 8/29/16
- Initial purchase price $\$ 83.6$ million ( $52 \%$ ) with 4 annual earnout payments based on a multiple of EBITDA (12\% annually)
- Estimated earn-out payment range from $\$ 100$ to $\$ 150$ million
- For first full year after closing, estimated net revenues of \$34 million with EBITDA margin of $45 \%$ to $50 \%$


## STRATEGIC RATIONALE

- Enter telecom and cloud services market; large, growing addressable market with expected channel shift
- Acquiring the current market leader in a fragmented market with relatively small-sized existing master agents
- Brings high-growth, recurring revenue model to the channel
- See opportunity for VARs and sales agents to sell complete solutions - connectivity with products


## DEEP SUPPLIER PARTNERSHIPS

BARCODE, NETWORKING \& SECURITY KEY VENDORS

\% OF NET SALES, Q1 FY17

Business Units: ScanSource POS and Barcode in US/Canada, Europe, Latin America; ScanSource Networking and Security in

## DEEP SUPPLIER PARTNERSHIPS

COMMUNICATIONS \& SERVICES KEY VENDORS

| aruba a Hewlett Packard Enterprise company | ${ }^{1}$ S ${ }^{\text {AudioCodes }}$ | $\underset{\text { surges rive oune ofve }}{\text { AVAYA }}$ |
| :---: | :---: | :---: |
| 整 CenturyLink $\begin{aligned} & \text { COMCAST } \\ & \text { BUSINESS }\end{aligned}$ |  |  |
| -8fo Dialogic | Jabra* | Level(3) |
| $\infty$ Mitel | oraclé communications | plantronics. |
| Opolycom | SShoretel | spectralink |
| UחIFS | windstream | 1C. communications |



## \% OF NET SALES, Q1 FY17

Business Units: ScanSource Catalyst, ScanSource Communications, and Intelisys in

US/Canada; Imago ScanSource and
ScanSource Communications in Europe;

## ROBUST VALUE PROPOSITION

## FOR VENDORS/SUPPLIERS



Top 15 vendors represent more than $80 \%$ of net sales

FOR CUSTOMERS


No single customer represents more than $5 \%$ of net sales


## FINANCIAL HIGHLIGHTS

## LONGER-TERM OPERATING GOALS AND RECENT RESULTS



## CAPITAL ALLOCATION STRATEGY

- Priorities: organic growth, strategic acquisitions, share repurchase
- Move toward leverage of at least 1x EBITDA


## FY15 to 1Q FY17 CASH USES

FUNDED BY OPERATING CASH FLOW (+\$134 million) AND INCREASE IN NET DEBT (+ $\$ 310$ million)

INVESTMENTS IN PROFITABLE GROWTH


ACQUISITIONS \$261 million*


CAPEX
\$35 million
(primarily SAP ERP system)


SHARE REPURCHASES
\$136 million

## STRONG FINANCIAL POSITION FOR GROWTH

## STRONG BALANCE SHEET <br> AND FINANCIAL FLEXIBILITY

## WORKING CAPITAL MANAGEMENT

1.04x net debt to adjusted EBITDA, trailing 12-months
$\$ 45$ million in cash and $\$ 166$ million in debt
\$300 million revolving credit facility; \$139 million available
\$103 million available under share repurchase authorization
6.0 inventory turns (5-qtr range: 4.9-6.0)

Paid for inventory days of 6* (5-qtr range: 6-13)
59 days sales outstanding in receivables* (5-qtr range: 53-59)

## INVESTMENT HIGHLIGHTS

MARKET LEADERSHIP

## DEEP

PARTNERSHIPS

## EXPANSION

 OPPORTUNITIESSUSTAINABLE MARGINS

Leadership position in specialty markets with continued growth driven by innovative technology offerings; well positioned to grow faster than market

Deep supplier partnerships and access to customer channels serve as strong competitive advantages

Capitalizing on expansion in higher margin and growth areas; opportunity for expansion into emerging technologies and services

Sustainable margin profile supported by multiple technologies, services and solutions

ROIC drives strong balance sheet and financial flexibility enabling disciplined cash deployment into faster growth areas while increasing bottom-line profitability


## APPENDIX

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## scansource.com

## SCANSOURCE HISTORY



## SEGMENT FINANCIAL RESULTS - Q1 FY17

## WORLDWIDE BARCODE, NW \& SECURITY

|  | Q1 FY17 | Q1 FY16 |
| :--- | ---: | ---: |
| Net millions | $\$ 633.4$ | $\$ 573.7$ |
| Gross profit | $\$ 50.1$ | $\$ 48.0$ |
| Gross margin | $7.9 \%$ | $8.4 \%$ |
| Operating income | $\$ 13.5$ | $\$ 13.8$ |
| Operating income \% | $2.1 \%$ | $2.4 \%$ |
| Non-GAAP operating <br> income | $\$ 14.5$ | $\$ 14.5$ |
| Non-GAAP operating <br> income $\%$ | $2.3 \%$ | $2.5 \%$ |

## WORLDWIDE COMMUNICATIONS \& SERVICES

|  | Q1 FY17 | Q1 FY16 |
| :--- | ---: | ---: |
| \$ in millions | $\$ 299.2$ | $\$ 297.2$ |
| Net sales | $\$ 41.4$ | $\$ 39.5$ |
| Gross profit | $13.9 \%$ | $13.3 \%$ |
| Gross margin | $\$ 9.9$ | $\$ 10.8$ |
| Operating income | $3.3 \%$ | $3.7 \%$ |
| Operating income \% | $\$ 12.2$ | $\$ 13.9$ |
| Non-GAAP operating <br> income | $4.1 \%$ | $4.7 \%$ |
| Non-GAAP operating <br> income \% |  |  |

## SUSTAINABLE MARGIN PROFILE

## SCSC - HISTORICAL MARGINS



## ROIC DRIVES STRONG BALANCE SHEET

- Mid-teens ROIC; goal of mid- to upper teens
- Executive compensation is directly tied to ROIC performance


Reflects trailing twelve months (TTM) for period indicated. ROIC, a non-GAAP measure, is calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration divided by invested capital (average equity plus average daily funded interest-bearing debt). EBITDA excludes acquisition costs and a legal recovery (QE 6/30/14). A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Y/Y Sales Growth - Organic and Reported

| (\$ in thousands) | Q2 FY15 | Q3 FY15 | Q4 FY15 | Q1 FY16 | Q2 FY16 | Q3 FY16 | Q4 FY16 | Q1 FY17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Consolidated: |  |  |  |  |  |  |  |  |
| Net sales, as reported | \$ 807,019 | \$ 763,203 | \$ 856,685 | \$ 870,829 | \$ 993,522 | \$ 798,404 | \$ 877,473 | \$ 932,566 |
| Foreign exchange impact | 16,052 | 27,878 | 38,348 | 37,117 | 35,460 | 23,345 | 7,506 | $(4,028)$ |
| Net sales, constant currency | 823,071 | 791,081 | 895,033 | 907,946 | 1,028,982 | 821,749 | 884,979 | 928,538 |
| Less: Acquisitions | $(30,217)$ | $(79,038)$ | $(67,197)$ | $(104,505)$ | $(180,510)$ | $(63,637)$ | $(79,701)$ | $(102,195)$ |
| Net sales, constant currency excluding acquisitions | \$ 792,854 | \$ 712,043 | \$ 827,836 | \$ 803,441 | \$ 848,472 | \$ 758,112 | \$ 805,278 | \$ 826,343 |
| Prior Year Quarter Net sales, as reported | \$ 740,618 | \$ 682,998 | \$ 758,113 | \$ 791,720 | \$ 807,019 | \$ 763,203 | \$ 856,685 | \$ 870,829 |
| Less: Acquisitions | - | - | - | $(4,686)$ | - | - | - | $(34,628)$ |
| Prior Year Quarter Net sales, as adjusted | \$ 740,618 | \$ 682,998 | \$ 758,113 | \$ 787,034 | \$ 807,019 | \$ 763,203 | \$ 856,685 | \$ 836,201 |
| Y/Y\% Change: |  |  |  |  |  |  |  |  |
| Sales growth, as reported | 9.0\% | 11.7\% | 13.0\% | 10.0\% | 23.1\% | 4.6\% | 2.4\% | 7.1\% |
| Sales growth, constant currency | 11.1\% | 15.8\% | 18.1\% | 14.7\% | 27.5\% | 7.7\% | 3.3\% | 6.6\% |
| Sales growth, constant currency excluding acquisitions (organic growth) | 7.1\% | 4.3\% | 9.2\% | 2.1\% | 5.1\% | -0.7\% | -6.0\% | -1.2\% |

(a) Year-over-year sales growth excluding the translation impact of changes in foreign currency rates. Calculated by translating the net sales for the quarter indicated into U.S. dollars using the weighted average foreign exchange rates for the period year quarter.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Return on Invested Capital (ROIC) - Qtr and FY

(\$ in thousands)
Return on invested capital (ROIC), annualized (a)

| Q1 FY17 |  | FY16 |  |
| ---: | ---: | ---: | ---: |
|  | $\mathbf{1 3 . 1 \%}$ |  | $13.3 \%$ |
|  |  |  |  |
| $\$ \$$ | 14,816 | $\$$ | 63,619 |
|  | 7,908 |  | 32,391 |
|  | 589 | 2,124 |  |
|  | 5,224 | 17,154 |  |
|  | 28,537 | 115,288 |  |
|  | 169 |  | 1,294 |
|  | 498 |  | 863 |
| $\$$ | 29,204 | $\$$ | 117,445 |

Invested Capital Calculation
Equity - beginning of the quarter
Equity - end of quarter

| $\$$ | 774,496 | $\$$ | 808,985 |
| ---: | ---: | ---: | ---: |
|  | 773,161 |  | 774,496 |
|  | 46 | 977 |  |
|  | 498 | 863 |  |
|  | 774,101 | 792,661 |  |
|  | 107,718 |  | 93,500 |
| $\$$ | 881,819 | $\$$ | 886,161 |

## Notes:

(a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), annualized divided by invested capital for the period. Adjusted EBITDA reflects other adjustments for nonGAAP measures.
(b) Average daily amounts outstanding on short-term and long-term interest-bearing debt.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Highlights by Segment - Y/Y for Quarter

## (\$ in thousands)

## Net sales

GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideration
Acquisition costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)
(\$ in thousands)

Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideration
Acquisition costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

Quarter Ended September 30, 2016

| Quarter Ended September 30, 2016 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WW Barcode, NW \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |
| \$ | 633,405 | \$ | 299,161 | \$ | - | \$ | 932,566 |
| \$ | 13,456 | \$ | 9,917 | \$ | (498) | \$ | 22,875 |
|  | 1,085 |  | 2,069 |  | - |  | 3,154 |
|  | - |  | 169 |  | - |  | 169 |
|  | - |  | - |  | 498 |  | 498 |
| \$ | 14,541 | \$ | 12,155 | \$ | - | \$ | 26,696 |
|  | 2.1\% |  | 3.3\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.5\% |
|  | 2.3\% |  | 4.1\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.9\% |

Quarter Ended September 30, 2015
WW Barcode, WW Comms.

| NW \& Security |  | \& Services |  | Corporate |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 573,669 | \$ | 297,160 | \$ | - | \$ | 870,829 |
| \$ | 13,812 | \$ | 10,849 | \$ | (220) | \$ | 24,441 |
|  | 610 |  | 1,575 |  | - |  | 2,185 |
|  | 126 |  | 1,438 |  | - |  | 1,564 |
|  | - |  | - |  | 220 |  | 220 |
| \$ | 14,548 | \$ | 13,862 | \$ | - | \$ | 28,410 |
|  | 2.4\% |  | 3.7\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.8\% |
|  | 2.5\% |  | 4.7\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.3\% |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Return on Invested Capital (ROIC) - TTM

( $\$$ in thousands)
Return on invested capital (ROIC), annualized (a)

| TTM <br> Q2 FY15 | TTM <br> Q3 FY15 | TTM <br> Q4 FY15 | TTM <br> Q1 FY16 | TTM <br> Q2 FY16 | TTM <br> Q3 FY16 | TTM <br> Q4 FY16 | TTM <br> Q1 FY17 |
| ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $\mathbf{1 5 . 1 \%}$ | $\mathbf{1 4 . 2 \%}$ | $\mathbf{1 4 . 6 \%}$ | $\mathbf{1 4 . 1 \%}$ | $\mathbf{1 4 . 9 \%}$ | $\mathbf{1 4 . 9 \%}$ | $\mathbf{1 3 . 3 \%}$ | $\mathbf{1 3 . 3 \%}$ |
|  |  |  |  |  |  |  |  |
| $\$ 80,083$ | $\$ 76,077$ | $\$ 65,419$ | $\$ 62,207$ | $\$ 66,042$ | $\$ 67,141$ | $\$ 63,619$ | $\$ 62,439$ |
| 41,950 | 39,797 | 34,487 | 32,885 | 34,744 | 35,177 | 32,391 | 31,873 |
| 647 | 1,321 | 1,797 | 1,888 | 2,390 | 2,193 | 2,124 | 2,432 |
| 8,068 | 10,035 | 11,997 | 14,038 | 15,946 | 16,517 | 17,154 | 18,440 |
| 130,748 | 127,230 | 113,700 | 111,018 | 119,122 | 121,028 | 115,288 | 115,184 |
| 2,050 | 1,354 | 2,667 | 3,718 | 5,071 | 5,925 | 1,294 | $(102)$ |
| $(12,666)$ | $(12,374)$ | 3,254 | 2,124 | 710 | 447 | 863 | 1,141 |
| $\$ 120,132$ | $\$ 116,210$ | $\$ 119,621$ | $\$ 116,860$ | $\$ 124,903$ | $\$ 127,400$ | $\$ 117,445$ | $\$ 116,223$ |

Reconciliation of Net Income (Loss) to EBITDA
Net income (loss) - GAAP
Plus: Income taxes
Plus: Interest expense
Plus: Depreciation and amortization
EBITDA (numerator for ROIC)(non-GAAP)
Change in fair value of contingent consideration (CC)
Adjustments (b)
Adjusted EBITDA (numerator for ROIC)(non-GAAP)

Invested Capital Calculation

| Average equity (c) | $\$ 792,006$ | $\$ 803,682$ | $\$ 808,362$ | $\$ 804,154$ | $\$ 790,399$ | $\$ 777,230$ | $\$ 792,661$ | $\$ 764,033$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Average funded debt (c) | 5,623 | 12,277 | 13,421 | 21,744 | 49,742 | 78,284 | 93,500 | 110,732 |
| Invested capital (denominator for ROIC)(non-GAAP) | $\$ 797,629$ | $\$ 815,959$ | $\$ 821,783$ | $\$ 825,898$ | $\$ 840,141$ | $\$ 855,514$ | $\$ 886,161$ | $\$ 874,765$ |

(a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration, annualized divided by invested capital for the period.
(b) EBITDA excludes acquisition costs and $\$ 15.5$ million for a legal recovery, net of attorney fees for the quarter ended 6/30/14.
(c) Average for 4 quarters in the trailing-twelve month (TTM) period, or average invested capital as reported for the fiscal year; average debt reflects daily amounts outstanding on short-term and long-term interest-bearing debt.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

## Non-GAAP Operating Income \%

| (\$ in millions) | FY '07 | FY '08 | FY '09 | FY '10 | FY '11 | FY '12 | FY '13 | FY '14 | FY '15 | FY '16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$1,986.9 | \$2,175.5 | \$1,848.0 | \$2,115.0 | \$2,666.5 | \$3,015.3 | \$2,877.0 | \$2,913.6 | \$3,218.6 | \$3,540.2 |
| GAAP operating income | \$ 75.3 | \$ 94.0 | \$ 74.1 | \$ 75.8 | \$ 113.1 | \$ 113.5 | \$ 51.0 | \$ 121.8 | \$ 101.4 | \$ 96.9 |
| Adjustments: |  |  |  |  |  |  |  |  |  |  |
| Amortization of intangible assets | 2.1 | 2.5 | 2.6 | 2.0 | 3.0 | 6.4 | 4.9 | 3.9 | 6.6 | 9.8 |
| Change in fair value of contingent consideration | - | - | - | - | (0.1) | 0.1 | 1.8 | 2.3 | 2.7 | 1.3 |
| Acquisition costs | - | - | - | - | - | - | - | - | 3.3 | 0.9 |
| Impairment charges, including ERP \& goodwill, and Belgian costs | - | - | - | - | - | - | 50.9 | - | - | - |
| Legal recovery, net of attorney fees | - | - | - | - | - | - | - | (15.5) | - | - |
| Non-GAAP operating income | \$ 77.4 | \$ 96.5 | \$ 76.7 | \$ 77.8 | \$ 116.0 | \$ 120.0 | \$ 108.7 | \$ 112.5 | \$ 114.0 | \$ 108.9 |
| GAAP operating income \% (of net sales) | 3.79\% | 4.32\% | 4.01\% | 3.58\% | 4.24\% | 3.76\% | 1.77\% | 4.18\% | 3.15\% | 2.74\% |
| Non-GAAP operating income \% (of net sales) | 3.90\% | 4.43\% | 4.15\% | 3.68\% | 4.35\% | 3.98\% | 3.78\% | 3.86\% | 3.54\% | 3.08\% |


[^0]:    * Acquisitions completed Sept ‘14 (Imago), Jan ‘15 (Network1), Sept ‘15 (KBZ), Aug ‘16 (Intelisys)

