

## **INVESTOR PRESENTATION**

**NOVEMBER 2015** 



### SAFE HARBOR

This presentation may contain certain comments, which are "forward-looking" statements that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts, may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties; these statements are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995.

Any number of factors could cause actual results to differ materially from anticipated results. For more information concerning factors that could cause actual results to differ from anticipated results, see the "Risk Factors" included in the Company's annual report on Form 10-K for the fiscal year ended June 30, 2015, as well as the quarterly report on Form 10-Q for the quarter ended September 30, 2015, filed with the Securities and Exchange Commission ("SEC").

Although ScanSource believes the expectations reflected in its forward-looking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievements. ScanSource disclaims any intentions or obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain non-GAAP measures, including non-GAAP operating income, non-GAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, return on invested capital ("ROIC") and the percentage change in net sales excluding the impact of foreign currency exchange rates. A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8-K, filed with the SEC, with the quarterly earnings press release for the period indicated.



### **OVERVIEW**



- Leading global provider of technology products and solutions
- Attractive markets:
  - Point-of-Sale and Barcode
  - Communications (voice, video and data)
  - Networking and Physical Security
  - Emerging Technologies
- 300+ technology manufacturers
- 35,000+ value-added technology resellers

NASDAQ: SCSC Headquarters: Greenville, SC

~2,100 Employees • Founded in 1992

43 offices: US, Canada, Latin America, Europe



## THE SCANSOURCE DIFFERENCE



### **ATTRACTIVE MARKETS**









Point-of-Sale (POS) and Barcode

Mobile Computers, Scanners, Printers, POS systems, Payment Terminals



Voice, Video and Data

Networking and Physical Security Video Surveillance, Access Control,

Networking

Emerging
Technologies
3D Printing



### PROVEN BUSINESS MODEL

FOCUS:

VALUE-ADDED MARGINS *and* RETURN ON INVESTED CAPITAL

GROWTH faster than market growth

Best-of-Breed Technology VENDORS Dedicated
BUSINESS
UNITS with
Shared
Services

Committed to
CHANNEL
(two-tier) –
sell only to
resellers

Value-Added SERVICES

Superior CUSTOMER SERVICE



### **GROWTH STRATEGY**

FOCUS: FASTER THAN MARKET GROWTH

Incremental **MARKET** growth

CHANNEL SHIFT **Direct to** Indirect; **One-Tier to Two-Tier** 

**MULTI-VENDOR** solutions **MARKET SHARE** gains

**NEW vendors** and NEW geographies

**Selective** Strategic **ACQUISITIONS** 



### SEGMENTS ENHANCE TECHNOLOGY FOCUS



## Worldwide Barcode and Security

**President** 

#### **Business Units:**

POS and Barcode

Networking and Security

KBZ\*

\* Recent acquisition completed Sept '15

## Worldwide Communications and Services

**President** 

### **Business Units:**

Communications

Imago\*\*

Network1\*\*

\*\* Recent acquisitions completed Sept '14 (Imago) and Jan '15 (Network1)



### **DEDICATED BUSINESS UNITS**

### By Technology and Geography

**POS** and Barcode

Business Unit President Sales

Merchandising
Technical Support

**Business Units:** 

North America, Europe, Latin America Networking and Physical Security

**Business Unit President** 

Sales

Merchandising

**Technical Support** 

**Business Units:** 

North America; KBZ

**Communications** 

**Business Unit President** 

Sales

Merchandising

**Technical Support** 

**Business Units:** 

North America, Europe, Latin America; ScanSource Catalyst (NA)

### **Shared Services**

Centralized Logistics • Reseller Financial Services • Customer Service • Marketing Services • Human Resources • Finance & Accounting • Legal



### **VALUE-ADDED SERVICES**



### MORE VALUE TO RESELLERS

- Differentiated approach to selling
- Help resellers grow their business
- Extend resources
- Expand capabilities



**PLUS**, business unit tools, such as online configuration, pricing and product selection, and educational programs

### DISTRIBUTOR OF GROWTH TECHNOLOGIES

**Unified Communications** 

Videoconferencing

IP Video Surveillance

RFID and Barcode Imaging

**Enterprise Mobility** 

Retail – Mobile POS, Mobile Payments

**Payment Processing Terminals** 

**Cloud-based Services** 

3D Printing



### POS AND BARCODE KEY VENDORS





















Business Units: ScanSource POS and Barcode in US/Canada, Europe, Latin America



### **NETWORKING AND SECURITY KEY VENDORS**



























Business Units: ScanSource Networking and Security in US/Canada, KBZ in US



### **COMMUNICATIONS KEY VENDORS**





Dialogic.





**plantronics**®











Business Units: ScanSource Catalyst and ScanSource Communications in US/Canada; Imago ScanSource and
ScanSource Communications in Europe; Network1-ScanSource in Brazil



## INTERNATIONAL GROWTH

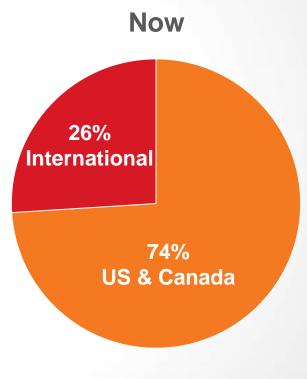


43 offices in US, Canada, Latin America and Europe



### INTERNATIONAL GROWTH





% of Net Sales, Q1 FY16



### INTERNATIONAL GROWTH



scansource

# SELECTIVE STRATEGIC ACQUISITIONS







## **FINANCIAL OVERVIEW**



### STRONG FINANCIAL POSITION FOR GROWTH

# Capital Allocation Opportunities

- Plan: organic growth, strategic acquisitions, share repurchases
- \$59 million remaining on share repurchase authorization
- Move toward leverage of at least 1x EBITDA

# Strong Balance Sheet and Financial Flexibility

- 0.46x net debt to EBITDA, trailing 12-months
- \$41 million in cash and \$94 million in debt
- \$300 million revolving credit facility; \$213 million available

### Working Capital Management

- 5.3\* inventory turns (5-qtr range: 5.3-5.9)
- Paid for inventory days of 13\* (5-qtr range: 6-13)
- 56\* days sales outstanding in receivables (5-qtr range: 55-57)

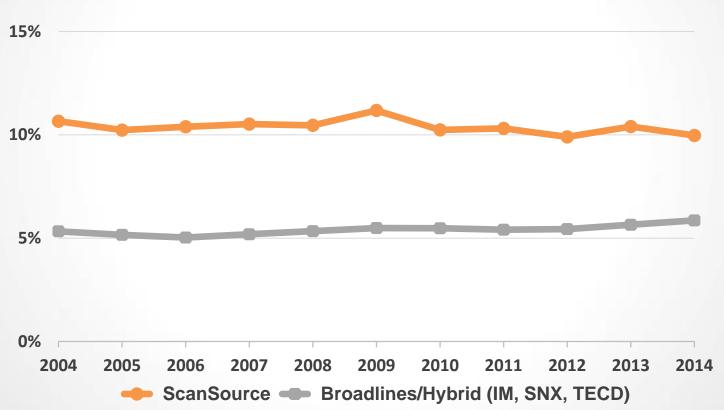
Information as of 9/30/15, unless otherwise indicated

\* Excludes the impact of KBZ, which was completed 9/4/15



### **GROSS MARGIN %**

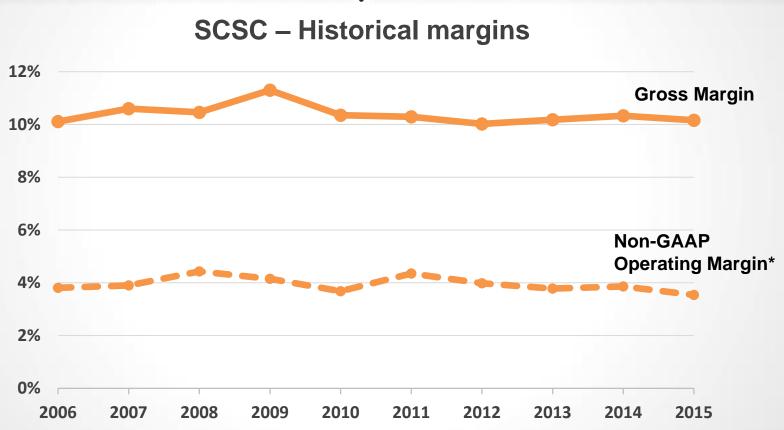
### SCSC vs. Broadlines/Hybrid



Information for calendar year indicated



### **GROSS AND OPERATING MARGINS %**

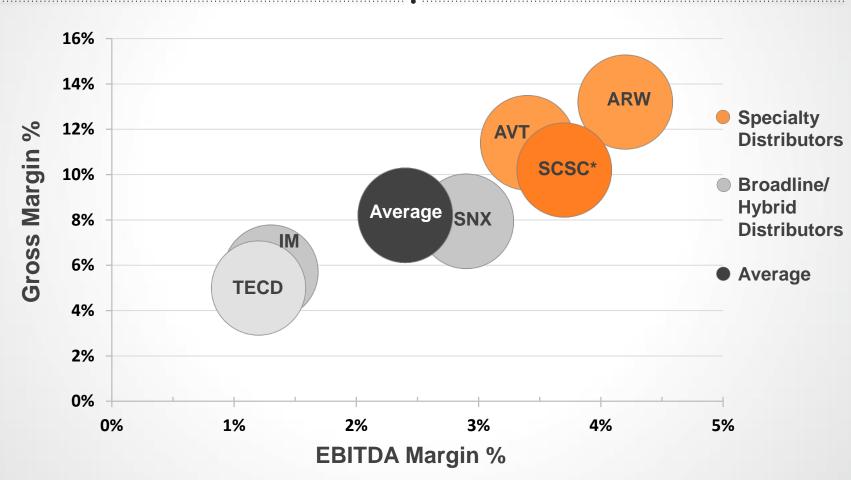


Information for fiscal year indicated

<sup>\*</sup> Excludes amortization of intangible assets, change in fair value of contingent consideration, and other select items in FY13, FY14 and FY15. See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.



### FINANCIAL MARGINS ANALYSIS



Note: Data from latest annual 10-K SEC filings based upon continuing operations.

<sup>\*</sup> SCSC EBITDA excludes acquisition costs and change in fair value of contingent consideration. See Appendix for reconciliation to GAAP measure.

### RETURN ON INVESTED CAPITAL

- ROIC is a key metric used to manage our business
- Executive compensation is directly tied to ROIC performance

Dec '13	Mar '14	Jun '14	Sep '14	Dec '14	Mar '15	Jun '15	Sep '15
16%	15%	14%	16%	15%	12%	15%	15%

ROIC, a non-GAAP measure, is calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration divided by invested capital for the period. Invested capital is defined as average equity plus average daily funded interest-bearing debt for the period. EBITDA excludes acquisition costs and a \$15.5 million for a legal recovery, net of attorney fees for the quarter ended 6/30/14. A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix.



### IN SUMMARY

- Leading global provider of technology products and solutions in the specialty technology markets we serve
- Attractive target markets
- Proven and focused business model
- Experienced and committed management team
- Balance sheet strength and financial flexibility
- History of consistent performance
- Positioned for profitable growth



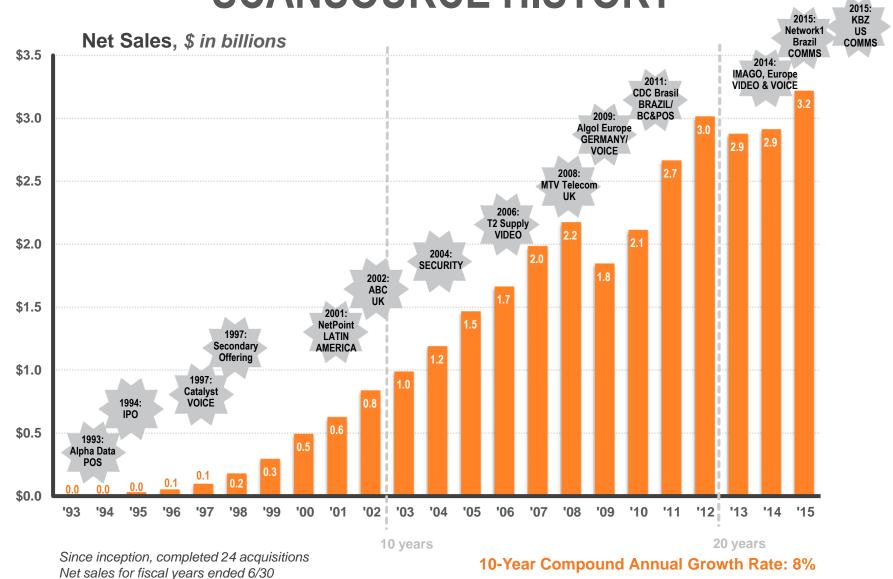




# Scansource

scansource.com

### **SCANSOURCE HISTORY**



# **ACQUISITION: KBZ**

Description	<ul> <li>Premier Cisco video conferencing distributor in the United States, formerly Tandberg's largest distributor</li> <li>Specialized focus on video, cloud and services</li> <li>Sales for the TTM ended 6/30/15 ~ over \$225 million</li> <li>Established in 1987; HQ in Doylestown, PA</li> </ul>
Key Vendor/ Focus	<ul> <li>Exclusive focus on Cisco (~90%) and complementary vendors</li> <li>Cisco Americas Collaboration Distributor of the Year in 2014</li> <li>Cisco Americas Cloud Distributor of the Year in 2015</li> <li>Specialized public sector team for Federal, state and local</li> </ul>
Key Talent/ Employees	<ul> <li>~ 75 employees</li> <li>Operations in US with regional sales teams</li> <li>Kyle Zorzi, KBZ's Vice President, to serve as SVP of KBZ, a ScanSource Company</li> </ul>
Accretion/ Closing	<ul> <li>Expected to be accretive to EPS and ROIC in the first year after closing, excluding one-time acquisition costs</li> <li>Completed 9/4/15</li> </ul>

### **SEGMENT FINANCIAL RESULTS – Q1 FY16**

### **WW Barcode & Security**

\$ in millions	Q1 FY16	Q4 FY15	Q1 FY15
Net sales	\$515.7	\$489.6	\$501.0
Gross profit	\$44.7	\$44.4	\$43.0
Gross margin	8.7%	9.1%	8.6%
Operating income	\$13.1	\$12.2	\$12.5
Operating income %	2.5%	2.5%	2.5%
Non-GAAP operating income	\$13.8	\$13.4	\$13.6
Non-GAAP operating income %	2.7%	2.7%	2.7%

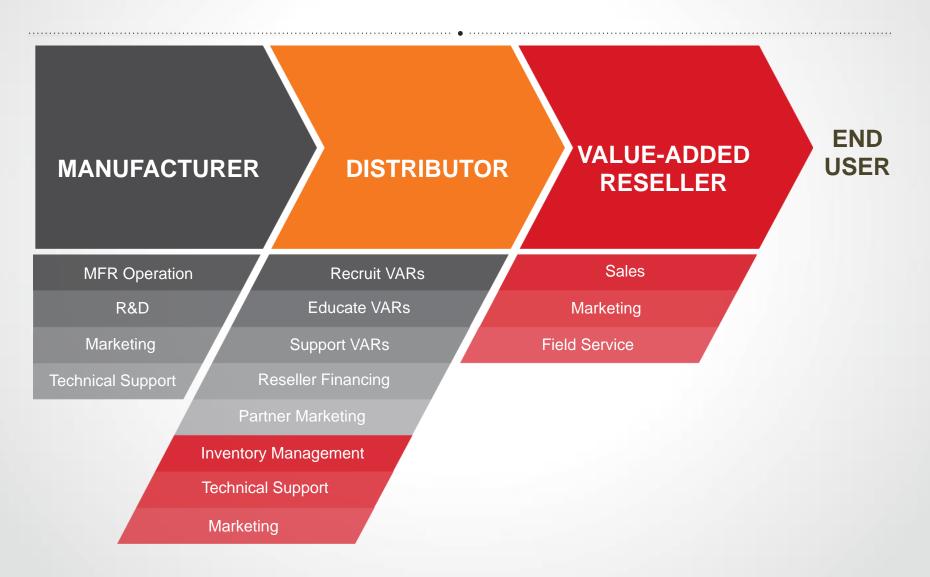
### **WW Communications & Services**

\$ in millions	Q1 FY16	Q4 FY15	Q1 FY15
Net sales	\$355.2	\$367.1	\$290.8
Gross profit	\$42.9	\$46.9	\$34.6
Gross margin	12.1%	12.8%	11.9%
Operating income	\$11.6	\$12.9	\$17.8
Operating income %	3.3%	3.5%	6.1%
Non-GAAP operating income	\$14.6	\$15.2	\$18.2
Non-GAAP operating income %	4.1%	4.1%	6.3%

Non-GAAP operating income excludes amortization of intangibles and change in fair value of contingent consideration. See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.



### TWO-TIER BUSINESS MODEL



(\$ in thousands)	 Year Ended	d Jun	e 30,
	2015		2014
Return on invested capital (ROIC), annualized (a)	14.6%		15.7%
Reconciliation of Net Income (Loss) to EBITDA			
Net income - GAAP	\$ 65,419	\$	81,789
Plus: Income taxes	34,487		41,318
Plus: Interest expense	1,797		731
Plus: Depreciation and amortization	 11,997		7,375
EBITDA	113,700		131,213
Change in fair value of contingent consideration	2,667		2,311
Acquisition costs	3,254		-
Legal recovery, net of attorney fees	 -		(15,490)
Adjusted EBITDA (numerator for ROIC)(non-GAAP)	\$ 119,621	\$	118,034
Invested Capital Calculation			
Equity - beginning of the quarter/year	\$ 802,643	\$	695,956
Equity - end of quarter/year	808,985		802,643
Add: Change in fair value of contingent consideration, net of tax	1,842		1,525
Add: Acquisition costs, net of tax	3,254		-
Less: Legal recovery, net of attorney fees, net of tax	-		(9,756)
Average equity	808,362		745,184
Average funded debt (b)	 13,421		5,429
Invested capital (denominator for ROIC)(non-GAAP)	\$ 821,783	\$	750,613

#### Notes:

<sup>(</sup>b) Average daily amounts outstanding on our short-term and long-term interest-bearing debt.



<sup>(</sup>a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration divided by invested capital for the period.

(\$ in thousands)								
	Q1 FY16	Q4 FY15	Q3 FY15	Q2 FY15	Q1 FY15	Q4 FY14	Q3 FY14	Q2 FY14
Return on invested capital (ROIC), annualized (a)	14.6%	15.2%	12.1%	14.8%	16.2%	14.0%	15.3%	16.2%
Reconciliation of Net Income (Loss) to EBITDA								
Net income (loss) - GAAP	\$15,996	\$16,447	\$12,943	\$16,821	\$19,208	\$27,105	\$16,949	\$18,298
Plus: Income taxes	8,426	8,464	6,878	9,117	10,028	13,774	9,031	9,511
Plus: Interest expense	281	509	891	207	190	33	217	235
Plus: Depreciation and amortization	3,938	3,947	3,710	2,443	1,897	1,985	1,743	1,778
EBITDA (numerator for ROIC)(non-GAAP)	28,641	29,367	24,422	28,588	31,323	42,897	27,940	29,822
Change in fair value of contingent consideration (CC)	1,564	1,406	285	463	513	93	981	499
Adjustments (b)	220	138	292	1,474	1,350	(15,490)	-	-
Adjusted EBITDA (numerator for ROIC)(non-GAAP)	\$30,425	\$30,911	\$24,999	\$30,525	\$33,186	\$27,500	\$28,921	\$30,321
Invested Capital Calculation								
Equity - beginning of the quarter	\$808,985	\$799,051	\$818,748	\$810,265	\$802,643	\$772,786	\$751,446	\$723,748
Equity - end of quarter	764,693	808,985	799,051	818,748	810,265	802,643	772,786	751,446
Add: Change in fair value of CC, net of tax	1,080	955	200	346	341	61	647	330
Add: Adjustments, net of tax (a)	220	138	292	1,474	1,350	(9,756)	-	-
Average equity	787,489	804,565	809,146	815,417	807,300	782,867	762,440	737,762
Average funded debt (b)	39,124	10,377	32,046	5,429	6,205	5,429	5,429	5,429
Invested capital (denominator for ROIC)(non-GAAP)	\$826,613	\$814,942	\$841,192	\$820,846	\$813,505	\$788,296	\$767,869	\$743,191

#### Notes:

- (a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration, annualized divided by invested capital for the period.
- (b) EBITDA excludes acquisition costs (\$0.2 million for the quarter ended 9/30/15, \$0.1 million for the quarter ended 6/30/15, \$0.3 million for the quarter ended 3/31/15, \$1.5 million for the quarter ended 12/31/14, \$1.3 million for the quarter ended 9/30/14) and \$15.5 million for a legal recovery, net of attorney fees for the quarter ended 6/30/14.
- (c) Average daily amounts outstanding on our short-term and long-term interest-bearing debt.



### **Segment Financial Results**

(\$ in thousands)		Qı	ıarte	r Ended Se	ptemb	oer 30, 201	15	
	WW	Barcode	WW	V Comms.				
	_ & :	Security	&	Services	Cor	porate	Co	nsolidated
Net sales	\$	515,669	\$	355,160	\$	-	\$	870,829
GAAP operating income	\$	13,082	\$	11,579	\$	(220)	\$	24,441
Adjustments:								
Amortization of intangible assets		610		1,575		-		2,185
Change in fair value of contingent consideration		126		1,438		-		1,564
Acquisition costs		-		-		220		220
Non-GAAP operating income	\$	13,818	\$	14,592	\$	-	\$	28,410
GAAP operating income % (of net sales)		2.5%		3.3%		n/m		2.8%
Non-GAAP operating income % (of net sales)		2.7%		4.1%		n/m		3.3%

	Quarter Ended September 30, 2014													
		Barcode Security		V Comms. Services	Co	rporate	Consolidate							
Net sales	\$	500,960	\$	290,760	\$	-	\$	791,720						
GAAP operating income Adjustments:	\$	12,541	\$	17,786	\$	(1,350)	\$	28,977						
Amortization of intangible assets		580		412		-		992						
Change in fair value of contingent consideration		498		15		-		513						
Acquisition costs		-		-		1,350		1,350						
Non-GAAP operating income	\$	13,619	\$	18,213	\$	-	\$	31,832						
GAAP operating income % (of net sales)		2.5%		6.1%		n/m		3.7%						
Non-GAAP operating income % (of net sales)		2.7%		6.3%		n/m		4.0%						

n/m = not meaningful



(\$ in millions)	FY '06		Y '06 FY '07		7 FY '08		FY '09		FY '10		FY '11		FY '12		FY '13		FY '14		FY '15	
Net sales	\$1,665.6 \$		\$1,986.9		\$2,175.5		\$1,848.0		\$2,115.0		2,666.5	\$3,015.3		\$2	2,877.0	\$:	2,913.6	\$3	3,218.6	
GAAP operating income Adjustments:	\$	63.3	\$	75.3	\$	94.0	\$	74.1	\$	75.8	\$	113.1	\$	113.5	\$	51.0	\$	121.8	\$	101.4
Amortization of intangible assets		0.2		2.1		2.5		2.6		2.0		3.0		6.4		4.9		3.9		6.6
Change in fair value of contingent consideration		-		-		-		-		-		(0.1)		0.1		1.8		2.3		2.7
Acquisition costs		-		-		-		-		-		-		-		-		-		3.3
Impairment charges, including ERP & goodwill, and Belgian costs		-		-		-		-		-		-		-		50.9		_		-
Legal recovery, net of attorney fees		-		-		-		-		-		-		-		-		(15.5)		
Non-GAAP operating income	\$	63.5	\$	77.4	\$	96.5	\$	76.7	\$	77.8	\$	116.0	\$	120.0	\$	108.7	\$	112.5	\$	114.0
GAAP operating income % (of net sales)  Non-GAAP operating income % (of net sales)		3.80% 3.81%		3.79% 3.90%		4.32% 4.43%		4.01% 4.15%		3.58% 3.68%		4.24% 4.35%		3.76% 3.98%		1.77% 3.78%		4.18% 3.86%		3.15% 3.54%

