

# INVESTOR PRESENTATION SEPTEMBER 2015 

## SAFE HARBOR

This presentation may contain certain comments, which are "forward-looking" statements that involve plans, strategies, economic performance and trends, projections, expectations, costs or beliefs about future events and other statements that are not descriptions of historical facts, may be forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Forward-looking information is inherently subject to risks and uncertainties; these statements are subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995.

Any number of factors could cause actual results to differ materially from anticipated results. For more information concerning factors that could cause actual results to differ from anticipated results, see the "Risk Factors" included in the Company's annual report on Form 10-K for the fiscal year ended June 30, 2015, filed with the Securities and Exchange Commission ("SEC").

Although ScanSource believes the expectations reflected in its forward-looking statements are reasonable, it cannot guarantee future results, levels of activity, performance or achievements. ScanSource disclaims any intentions or obligation to update or revise any forward-looking statements, whether as a result of new information, future events, or otherwise, except as may be required by law.

In addition to disclosing results that are determined in accordance with United States Generally Accepted Accounting Principles ("GAAP"), the Company also discloses certain nonGAAP measures, including non-GAAP operating income, nonGAAP operating margin, non-GAAP net income, non-GAAP diluted earnings per share, return on invested capital ("ROIC") and the percentage change in net sales excluding the impact of foreign currency exchange rates. A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix and in the Company's Form 8 -K, filed with the SEC, with the quarterly earnings press release for the period indicated.

## OVERVIEW

- Leading international value-added distributor of specialty technology products
- Attractive markets:
- Point-of-Sale and Barcode
- Communications (voice, video and data)
- Physical Security
- 3D Printing
- 300+ technology manufacturers
- 35,000+ value-added technology resellers

NASDAQ: SCSC Headquarters: Greenville, SC ~2,100 Employees • Founded in 1992 43 offices: US, Canada, Latin America, Europe


## THE SCANSOURCE DIFFERENCE

## ATTRACTIVE MARKETS



Point-of-Sale
(POS) and
Barcode
Mobile Computers,
Scanners, Printers, POS systems, Payment Terminals


Communications
Voice, Video and Data


Physical Security
Video Surveillance, Access Control, Networking


3D Printing
Launched
April 2014

## PROVEN BUSINESS MODEL

- Growth - Incremental and Channel Shift
- Best-of-Breed Technology Vendors
- Dedicated Business Units
- Shared Services
- Committed to Channel (two-tier) - sell only to resellers
- Value-Added Services
- Superior Customer Service


## GROWTH STRATEGY

- Incremental Market Growth
- Channel Shift
- Direct to Indirect
- One-Tier to Two-Tier
- Multi-Vendor Solutions
- Market Share
- New Vendors and New Geographies


## SEGMENTS ENHANCE TECHNOLOGY FOCUS



## DEDICATED BUSINESS UNITS

## By Technology and Geography

| POS and Barcode | Physical Security | Communications |
| :---: | :---: | :---: |
| Business Unit President | Business Unit President | Business Unit President |
| Sales | Sales | Sales |
| Merchandising | Merchandising | Merchandising |
| Technical Support | Technical Support | Technical Support |
| Business Units: North America, Europe, Latin America, Brazil | Business Units: North America | Business Units: <br> North America, Europe; ScanSource Catalyst (NA) |
| Centralized Logistics Services Group | Shared Services <br> ller Financial Services • C man Resources • Finance | Service • Marketing unting • Legal |

## VALUE-ADDED SERVICES



## MORE VALUE TO RESELLERS

- Differentiated approach to selling
- Help resellers grow their business
- Extend resources
- Expand capabilities


PLUS, business unit tools, such as online configuration, pricing and product selection, and educational programs

## DISTRIBUTOR OF GROWTH TECHNOLOGIES

- Unified Communications
- Videoconferencing
- IP Video Surveillance
- RFID and Barcode Imaging
- Enterprise Mobility
- Retail - Mobile POS, Mobile Payments
- Payment Processing Terminals
- Cloud-based Services
- 3D Printing


## WORLDWIDE BARCODE AND SECURITY



## POS AND BARCODE KEY VENDORS

GDALALOGIC
THE VISHON IS YOURS

EXCEED YOUR VISION
Honeywell

## Verifone

TOSHIBA
Leading Innovation >>

## SECURITY KEY VENDORS

## Video Surveillance, Identification/Access Control, and Networking

```
Al/ arecont vision
```



```
-1|l|l|, CISCO.
```

$\underset{\text { communications }}{\text { AXIS }}$

DatacardGroup

## Panasonic

SONY.
(A-) BOSCH
Invented for life


An Infinova Company
~"Ruckus
*in. ZEBRA

## WORLDWIDE COMMUNICATIONS \& SERVICES



## COMMUNICATIONS KEY VENDORS



NETWORKS
. 小. 11. CISCO.
$\infty$ Mitel

## SShoreTel

' ${ }^{\prime}$ AudioCodes

Dialogic.
plantronics.

5 Sonus

AVAYA Jabra

## INTERNATIONAL GROWTH

## 1

## 1



43 offices in US, Canada, Latin America and Europe

## INTERNATIONAL GROWTH


\% of Net Sales, Q4 FY05

Now

\% of Net Sales, Q4 FY15

## INTERNATIONAL GROWTH



- Expand Communications and Security
- Add presence in new geographies


## SELECTIVE STRATEGIC ACQUISITIONS

LEADING COMMUNICATIONS VALUE-ADDED DISTRIBUTORS



## FINANCIAL OVERVIEW

## STRONG FINANCIAL POSITION FOR GROWTH

Capital Allocation Opportunities

## Excellent Liquidity and <br> Financial Flexibility



- $1.1 \%$ debt to equity ratio*
- $\$ 300$ million revolving credit facility
- \$101 million remaining on share repurchase authorization
- $\$ 9$ million in debt and $\$ 122$ million in cash
- Generated $\$ 76$ million in cash from operations during trailing 12-month period
- 5.9 inventory turns (5-qtr range: 5.4-5.9 turns)
- Paid for inventory days of 6 (5-qtr range: 6-12 days)
- 55 days sales outstanding in receivables (5-qtr range: 55-57 days)


## HIGHLIGHTS - Q4 FY15

- Record net sales of $\$ 857$ million, up $13 \% \mathrm{Y} / \mathrm{Y}$, and non-GAAP diluted EPS of $\$ 0.66^{*}$, up $5 \% \mathrm{Y} / \mathrm{Y}$; both above expected range
- Worldwide Barcode \& Security sales unchanged Y/Y; up 7\% Y/Y excluding FX
- Record sales for Worldwide Communications \& Services, up 37\% Y/Y; up 13\% Y/Y excluding acquisitions and FX
- Implementation of SAP ERP system in North America in early July 2015
- Over $80 \%$ of business worldwide using global platform
- Returned cash to shareholders through share repurchases
- Fourth quarter 2015 return on invested capital of $15.2 \%{ }^{*}$
* See Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.


## GROSS MARGIN \%

SCSC vs. Broadlines/Hybrid


Information for calendar year indicated

## GROSS AND OPERATING MARGINS \%

## SCSC - Historical margins



## FINANCIAL MARGINS ANALYSIS



Note: Data from latest annual 10-K SEC filings based upon continuing operations.

* SCSC EBITDA excludes acquisition costs and change in fair value of contingent consideration. See Appendix for reconciliation to GAAP measure.


## RETURN ON INVESTED CAPITAL

- ROIC is a key metric used to manage our business
- Executive compensation is directly tied to ROIC performance

| Sep '13 | Dec '13 | Mar '14 | Jun '14 | Sep '14 | Dec '14 | Mar '15 | Jun '15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $17 \%$ | $16 \%$ | $15 \%$ | $14 \%$ | $16 \%$ | $15 \%$ | $12 \%$ | $15 \%$ |

ROIC, a non-GAAP measure, is calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration divided by invested capital for the period. Invested capital is defined as average equity plus average daily funded interest-bearing debt for the period. EBITDA excludes acquisition costs and a $\$ 15.5$ million for a legal recovery, net of attorney fees for the quarter ended 6/30/14. A reconciliation of the Company's non-GAAP financial information to GAAP financial information is provided in the Appendix.

## IN SUMMARY

- Leading distributor in the specialty technology markets we serve
- Attractive target markets
- Proven and focused business model
- Experienced and committed management team
- Balance sheet strength and financial flexibility
- History of consistent performance
- Positioned for profitable growth



## SCANSOURCE HISTORY



## ACQUISITION: KBZ

| Description | - Premier Cisco video conferencing distributor in the United States, formerly Tandberg's largest distributor <br> - Specialized focus on video, cloud and services <br> - Sales for the TTM ended $6 / 30 / 15$ ~ over $\$ 225$ million <br> - Established in 1987; HQ in Doylestown, PA |
| :---: | :---: |
| Key Vendor/ Focus | - Exclusive focus on Cisco ( $\sim 90 \%$ ) and complementary vendors <br> - Cisco Americas Collaboration Distributor of the Year in 2014 <br> - Cisco Americas Cloud Distributor of the Year in 2015 <br> - Specialized public sector team for Federal, state and local |
| Key Talent/ Employees | - Currently ~ 75 employees <br> - Operations in US with regional sales teams <br> - Kyle Zorzi, KBZ's Vice President, to serve as SVP of KBZ, a ScanSource Company |
| Accretion/ Closing | - Expected to be accretive to EPS and ROIC in the first year after closing, excluding one-time acquisition costs <br> - Completed 9/4/15 |

## SEGMENT FINANCIAL RESULTS - Q4 FY15

## WW Barcode \& Security

| \$ in millions | Q4 FY15 | Q4 FY14 |
| :--- | ---: | ---: |
| Net sales | $\$ 489.6$ | $\$ 490.5$ |
| Gross profit | $\$ 44.4$ | $\$ 41.7$ |
| Gross margin | $9.1 \%$ | $8.5 \%$ |
| Operating income | $\$ 12.2$ | $\$ 12.8$ |
| Operating income \% | $2.5 \%$ | $2.6 \%$ |
| Non-GAAP <br> operating income | $\$ 13.4$ | $\$ 13.5$ |
| Non-GAAP <br> operating income \% | $2.7 \%$ | $2.7 \%$ |

## WW Communications \& Services

| \$ in millions | Q4 FY15 | Q4 FY14 |
| :--- | ---: | ---: |
| Net sales | $\$ 367.1$ | $\$ 267.6$ |
| Gross profit | $\$ 46.9$ | $\$ 32.3$ |
| Gross margin | $12.8 \%$ | $12.1 \%$ |
| Operating income | $\$ 12.9$ | $\$ 12.2$ |
| Operating income \% | $3.5 \%$ | $4.5 \%$ |
| Non-GAAP <br> operating income | $\$ 15.2$ | $\$ 12.7$ |
| Non-GAAP <br> operating income \% | $4.1 \%$ | $4.7 \%$ |

[^0] Appendix for calculation of non-GAAP measures and reconciliations to GAAP measures.

## TWO-TIER BUSINESS MODEL



## APPENDIX: NON-GAAP FINANCIAL INFORMATION

(\$ in thousands)

| Year Ended June 30, |  |  |
| ---: | ---: | ---: |
| 2015 |  | 2014 |
|  | $14.6 \%$ | $15.7 \%$ |
|  |  |  |
| $\$ \$$ | 65,419 | $\$$ |
|  | 34,487 | 81,789 |
|  | 1,797 | 41,318 |
|  | 11,997 | 731 |
|  | 113,700 | 131,213 |
|  | 2,667 | 2,311 |
|  | 3,254 | - |
|  | - | $(15,490)$ |
| $\$$ | 119,621 | $\$$ |

Invested Capital Calculation
Equity - beginning of the quarter/year
Equity - end of quarter/year
Add: Change in fair value of contingent consideration, net of tax

| $\$$ | 802,643 | $\$$ |
| :--- | ---: | ---: |
|  | 808,985 | 695,956 |
|  | 1,842 | 802,643 |
|  | 3,254 | 1,525 |
|  | - | - |
|  | 808,362 | $74,756)$ |
|  | 13,421 | 5,429 |
| $\$$ | 821,783 | $\$$ |

Notes:
(a) Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration divided by invested capital for the period.
(b) Average daily amounts outstanding on our short-term and long-term interest-bearing debt.

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

| (\$ in thousands) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q4 FY15 | Q3 FY15 | Q2 FY15 | Q1 FY15 | Q4 FY14 | Q3 FY14 | Q2 FY14 | Q1 FY14 |
| Return on invested capital (ROIC), annualized (a) | 15.2\% | 12.1\% | 14.8\% | 16.2\% | 14.0\% | 15.3\% | 16.2\% | 17.4\% |
| Reconciliation of Net Income (Loss) to EBITDA |  |  |  |  |  |  |  |  |
| Net income (loss) - GAAP | \$16,447 | \$12,943 | \$16,821 | \$19,208 | \$27,105 | \$16,949 | \$18,298 | \$19,437 |
| Plus: Income taxes | 8,464 | 6,878 | 9,117 | 10,028 | 13,774 | 9,031 | 9,511 | 9,002 |
| Plus: Interest expense | 509 | 891 | 207 | 190 | 33 | 217 | 235 | 247 |
| Plus: Depreciation and amortization | 3,947 | 3,710 | 2,443 | 1,897 | 1,985 | 1,743 | 1,778 | 1,869 |
| EBITDA (numerator for ROIC)(non-GAAP) | 29,367 | 24,422 | 28,588 | 31,323 | 42,897 | 27,940 | 29,822 | 30,555 |
| Change in fair value of contingent consideration (CC) | 1,406 | 285 | 463 | 513 | 93 | 981 | 499 | 738 |
| Adjustments (b) | 138 | 292 | 1,474 | 1,350 | $(15,490)$ |  |  |  |
| Adjusted EBITDA (numerator for ROIC)(non-GAAP) | \$30,911 | \$24,999 | \$30,525 | \$33,186 | \$27,500 | \$28,921 | \$30,321 | \$31,293 |
| Invested Capital Calculation |  |  |  |  |  |  |  |  |
| Equity - beginning of the quarter | \$799,051 | \$818,748 | \$810,265 | \$802,643 | \$772,786 | \$751,446 | \$723,748 | \$695,956 |
| Equity - end of quarter | 808,985 | 799,051 | 818,748 | 810,265 | 802,643 | 772,786 | 751,446 | 723,748 |
| Add: Change in fair value of CC, net of tax | 955 | 200 | 346 | 341 | 61 | 647 | 330 | 487 |
| Add: Adjustments, net of tax (a) | 138 | 292 | 1,474 | 1,350 | $(9,756)$ |  |  |  |
| Average equity | 804,565 | 809,146 | 815,417 | 807,300 | 782,867 | 762,440 | 737,762 | 710,096 |
| Average funded debt (b) | 10,377 | 32,046 | 5,429 | 6,205 | 5,429 | 5,429 | 5,429 | 5,429 |
| Invested capital (denominator for ROIC)(non-GAAP) | \$814,942 | \$841,192 | \$820,846 | \$813,505 | \$788,296 | \$767,869 | \$743,191 | \$715,525 |
| Notes: |  |  |  |  |  |  |  |  |
| Calculated as net income plus interest expense, income taxes, depreciation and amortization (EBITDA), plus change in fair value of contingent consideration, annualized divided by invested capital for the period. |  |  |  |  |  |  |  |  |
| EBITDA excludes acquisition costs ( $\$ 0.1$ million for the quarter ended $6 / 30 / 15$, $\$ 0.3$ million for the quarter ended $3 / 31 / 15$, $\$ 1.5$ million for the quarter ended $12 / 31 / 14, \$ 1.3$ million for the quarter ended $9 / 30 / 14$ ) and $\$ 15.5$ million for a legal recovery, net of attorney fees for the quarter ended 6/30/14. |  |  |  |  |  |  |  |  |
| Average daily amounts outstanding on our short-term and long-term interest-bearing debt. |  |  |  |  |  |  |  |  |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

(\$ in thousands)
Net sales
GAAP operating income
Adjustments:
Amortization of intangible assets
Change in fair value of contingent consideration
Acquisition costs
Non-GAAP operating income
GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

| Quarter Ended June 30, 2015 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WW Barcode \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |
| \$ | 489,559 | \$ | 367,126 |  | \$ | \$ | 856,685 |
| \$ | 12,168 | \$ | 12,947 | \$ | (138) | \$ | 24,977 |
|  | 431 |  | 1,660 |  | - |  | 2,091 |
|  | 806 |  | 600 |  | - |  | 1,406 |
|  | - |  | - |  | 138 |  | 138 |
| \$ | 13,405 | \$ | 15,207 | \$ | \$ | \$ | 28,612 |
|  | 2.5\% |  | 3.5\% |  | $\mathrm{n} / \mathrm{m}$ |  | 2.9\% |
|  | 2.7\% |  | 4.1\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.3\% |


| Quarter Ended June 30, 2014 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| WW Barcode \& Security |  | WW Comms. \& Services |  | Corporate |  | Consolidated |  |
| \$ | 490,505 | \$ | 267,608 |  | \$ | \$ | 758,113 |
| \$ | 12,789 | \$ | 12,160 | \$ | 15,490 | \$ | 40,439 |
|  | 591 |  | 526 |  | - |  | 1,117 |
|  | 93 |  | - |  | - |  | 93 |
|  | - |  | - |  | $(15,490)$ |  | $(15,490)$ |
| \$ | 13,473 | \$ | 12,686 | \$ | - - | \$ | 26,159 |
|  | 2.6\% |  | 4.5\% |  | $\mathrm{n} / \mathrm{m}$ |  | 5.3\% |
|  | 2.7\% |  | 4.7\% |  | $\mathrm{n} / \mathrm{m}$ |  | 3.5\% |

## APPENDIX: NON-GAAP FINANCIAL INFORMATION

(\$ in millions)

Net sales

GAAP operating income
Adjustments:
Amortization of intangible assets

Change in fair value of contingent consideration
Acquisition costs
Impairment charges, including ERP \& goodwill, and Belgian costs
Legal recovery, net of attorney fees
Non-GAAP operating income

GAAP operating income \% (of net sales)
Non-GAAP operating income \% (of net sales)

| FY '06 | FY '07 | FY '08 | FY '09 | FY '10 | FY '11 | FY '12 | FY '13 | FY '14 | FY '15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$1,665.6 | \$1,986.9 | \$2,175.5 | \$1,848.0 | \$2,115.0 | \$2,666.5 | \$3,015.3 | \$2,877.0 | \$2,913.6 | \$3,218.6 |
| \$ 63.3 | \$ 75.3 | \$ 94.0 | \$ 74.1 | \$ 75.8 | \$ 113.1 | \$ 113.5 | \$ 51.0 | \$ 121.8 | \$ 101.4 |
| 0.2 | 2.1 | 2.5 | 2.6 | 2.0 | 3.0 | 6.4 | 4.9 | 3.9 | 6.6 |
| - | - | - | - | - | (0.1) | 0.1 | 1.8 | 2.3 | 2.7 |
| - | - | - | - | - | - | - | - | - | 3.3 |
| - | - | - | - | - | - | - | 50.9 | - |  |
| - | - | - | - | - | - | - | - | (15.5) | - |
| \$ 63.5 | \$ 77.4 | \$ 96.5 | \$ 76.7 | \$ 77.8 | \$ 116.0 | \$ 120.0 | \$ 108.7 | \$ 112.5 | \$ 114.0 |
| 3.80\% | 3.79\% | 4.32\% | 4.01\% | 3.58\% | 4.24\% | 3.76\% | 1.77\% | 4.18\% | 3.15\% |
| 3.81\% | 3.90\% | 4.43\% | 4.15\% | 3.68\% | 4.35\% | 3.98\% | 3.78\% | 3.86\% | 3.54\% |


[^0]:    Non-GAAP operating income excludes amortization of intangibles and change in fair value of contingent consideration. See

